

THE CORPORATION OF THE CITY OF COURTENAY

BYLAW NO. 2814

A bylaw to adopt the five year financial plan

WHEREAS the *Community Charter*, being SBC Chapter 26, 2003, requires a five year financial plan that is adopted annually;

AND WHEREAS the financial plan shall by bylaw be adopted before the annual property tax bylaw is adopted;

AND WHEREAS the planning period for a financial plan is five years, being the year in which it is specified to come into force and the following 4 years;

AND WHEREAS the Community Charter, being SBC Chapter 26, 2003, Section 173, requires that a municipality must not make an expenditure other than one authorized and provided for in the financial plan;

NOW THEREFORE the Council of the Corporation of the City of Courtenay, in open meeting assembled, enacts as follows:

1. This bylaw may be cited for all purposes as **“The 2015 – 2019 Financial Plan Bylaw No. 2814, 2015”**.
2. Schedule “A” attached hereto and made part of this bylaw is hereby adopted as the 2015 Financial Plan Statement.
3. Schedule “B” attached hereto and made part of this bylaw is hereby adopted as the 2015 – 2019 Schedule of General Municipal Property Tax Revenue by Property Class.
4. Schedules “C” to “E” attached hereto and made part of this bylaw are hereby adopted as the annual General, Water, and Sewer Operating Funds financial plan for the five-year period ending December 31, 2019.
5. Schedule “F” and five year schedules attached hereto and made part of this bylaw is hereby adopted as the detailed General Capital Fund expenditure program for the five year period ending December 31, 2019.
6. Schedule “G” attached hereto and made part of this bylaw is hereby adopted as the detailed Water Capital Fund expenditure program for the five year period ending December 31, 2019.
7. Schedule “H” attached hereto and made part of this bylaw is hereby adopted as the detailed Sewer Capital Fund expenditure program for the five year period ending December 31, 2019.

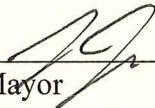
8. Schedule "I" attached hereto and made part of this bylaw is hereby adopted as the Reserve Funds Expenditure Program for the year ended December 31, 2015.
9. Schedule "J" attached hereto and made part of this bylaw is hereby adopted as the Gaming Account Expenditure Program for the five-year period ending December 31, 2019.
10. "The Final 2014-2018 Financial Plan Bylaw No. 2785, 2014" is hereby repealed.

Read a first time this 13th day of April, 2015

Read a second time this 13th day of April, 2015

Read a third time this 13th day of April, 2015

Finally passed and adopted this 20th day of April, 2015



Mayor



Director of Legislative Services



CITY OF COURTENAY

2015 Financial Plan Statement

The City of Courtenay adopted Revenue and Tax Policy #1700.01 (attached) on April 7, 2008. The policy guides the City's budget objectives for its property tax and fees/charges revenue sources.

1. Distribution of Revenues

In accordance with Section 165 (3.1) of the Community Charter, the proportion of total revenue derived from each funding source is detailed in Table 1.

Property value taxes form the greatest proportion of the revenue of the municipality, and for 2015 Council has approved an increase of 3.18% in revenue derived from property taxation. The system of property taxation is relatively easy to administer and understand. It provides a stable and consistent source of revenue for many services that are difficult or undesirable to fund on a user pay basis. These include services such as fire protection, police protection, bylaw enforcement, libraries, parks, and roads and streets maintenance. For these reasons, property value taxation will continue to be the major source of municipal revenue.

User fees and charges form the second largest portion of planned revenue. Many municipal services, such as water, sewer, and garbage collection can be measured and charged for on a user-pay basis. This basis attempts to fairly apportion the value of a municipal service to those who make use of it.

Table 1: Proportions of Total Revenue (all funds combined)

Revenue Source	2014		2015	
	Amount	% Total Revenue	Amount	% Total Revenue
Property Value Taxes	21,095,354	39.5%	21,920,748	35.4%
Parcel Taxes	2,523,322	4.7%	2,592,311	4.2%
User Fees and Charges	11,224,107	21.0%	11,942,340	19.3%
Other Sources	8,206,268	15.4%	9,769,237	15.8%
Proceeds from Borrowing	-	0.0%	-	0.0%
Transfers from own Reserves/Surpluses	10,363,192	19.4%	15,650,558	25.3%
TOTAL	53,412,243	100.0%	61,875,194	100.0%

In 2015, general fund revenues derived from user fees, permits and charges remain conservatively forecasted, which is in line with the continuation of a slow economic recovery. For this financial plan, Council approved an increase of 3% in water rates, an increase of 11.75% in revenue generated from sewer user rates (which will be used to fund capital works at the regional plant level), and a increase of 4% in the residential garbage user fees.

2. Distribution of property taxes among the property classes

Table 2 provides the distribution of property tax revenue among the property classes. The practice of council has been to set tax rates in order to maintain tax stability. This is accomplished by maintaining the proportionate relationship provided below between the property classes. This practice allows the various taxpayers in the municipality to be confident that, in any year, their property tax bill will only increase as much as their proportion of the increase in tax revenue required year over year.

In addition, each year, Council has considered whether to reduce the commercial rate multiple, which effectively shifts tax load from the commercial class to the residential class taxpayer.

Table 2: Distribution of Property Taxes among Classes for 2015, with comparative history for 2014.

Property Class	2014		2015	
	Rate Multiple	% Property Value Tax	Rate Multiple	% Property Value Tax
(01) Residential	1.00	60.10%	1.00	60.60%
(02) Utilities	7.00	0.27%	7.00	0.27%
(04) Major Industry	3.90	0.00%	3.90	0.00%
(05) Light Industry	3.90	0.33%	3.90	0.36%
(06) Business	2.80	39.19%	2.80	38.65%
(08) Recreation/Non-Profit	1.00	0.08%	1.00	0.08%
(09) Farm	1.00	0.03%	1.00	0.03%
TOTAL		100.00%		100.00%

In accordance with the City's Revenue and Tax Policy No. 1700.01, Council has maintained the commercial tax rate multiplier at 2.80 for 2015.

It is hoped that in future years, further reductions in the commercial multiplier may be achieved through growth in the business sector of our local economy.

3. Permissive tax exemptions

In May 2006, the City of Courtenay adopted Permissive Exemption Policy No. 1960.01 as a means to support not-for-profit organizations within the community which further Council's objectives of enhancing quality of life (economic, social, and cultural) and delivering services economically.

A permissive tax exemption is strictly at the discretion of Council. After careful consideration of all applications Council may approve a full, a partial, or no tax exemption. The tax exemption may vary for the different applicants. This policy guides identification of organizations meeting Council's objectives. Permissive Tax Exemptions will be reviewed periodically to ensure that the organization and property still meet the criteria established by Council.

For 2015, the projected amount of municipal tax revenue exempted is as follows:

Permissive Property Tax Exemptions	Property Tax Revenue Exempted
City owned properties/managed by not-for-profit groups	\$ 173,376
Not-for Profit Organizations	149,925
Churches	15,184
TOTAL	\$ 338,485

City of Courtenay Policy

Page 1 of 1

Section 5 - Finance	Policy #	1700.00.01
Subject: Revenue and Tax Policy	Revision #	

SCOPE

In May 2007, the Province introduced amendments to the *Community Charter* that require all municipal five-year plans to include a more explicit form of revenue and tax policy disclosure. Section 165 (3.1) of the *Community Charter* requires that the annual five year financial plan must set out the objectives and policies of the municipality in relation to these matters.

POLICY

1. Proportion of revenue by source

Property taxes

- The City of Courtenay will attempt to keep the proportional share of revenue from property taxes at a level similar to the average of comparable municipalities.
- Where new sources of revenue are made available to the City from senior governments, wherever possible these revenues will be used to reduce dependency on property taxation revenue.

Parcel taxes

- Parcel taxes will be used whenever Council determines that they are more appropriate than property taxes.

Fees & Charges

- Wherever possible, fees & charges will be used to assign costs to those who benefit from the service provided. The proportion of the costs recovered by fees and charges will vary with the nature of the service provided.

Proceeds of borrowing

- Borrowing will be considered when determining the funding sources of large capital projects that provide benefits to taxpayers over a long period of time.

AUTHORIZATION: R10/2008/4.00.08	DATE: April 7, 2008
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Section 5 - Finance	Policy #	1700.00.01
Subject: Revenue and Tax Policy	Revision #	

Other sources of revenue

- The City will continue to seek other sources of revenue in order to reduce reliance on property taxes.

2. Distribution of property taxes among the classes

- The City of Courtenay will maintain the percentage of property taxes received from residential taxpayers at a level comparable to the average of similar municipalities.
- The City will attempt, over time, to reduce the commercial tax rate where necessary to ensure that Courtenay remains a competitive location for commercial activity.

3. Permissive Tax Exemptions

In May 2006, the City of Courtenay adopted Permissive Exemption Policy No. 1960.01 as a means to support not-for-profit organizations within the community which further Council's objectives of enhancing quality of life (economic, social, and cultural) and delivering services economically.

A permissive tax exemption is strictly at the discretion of Council. After careful consideration of all applications Council may approve a full, a partial, or no tax exemption. The tax exemption may vary for the different applicants. This policy guides identification of organizations meeting Council's objectives.

Permissive Tax Exemptions will be reviewed at periodically to ensure that the organization and property still meets the criteria established by Council.

AUTHORIZATION: R10/2008/4.00.08	DATE: April 7, 2008
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City of Courtenay

2015 - 2019 General Municipal Property Tax Revenue by Class

SCHEDULE B

Class	2014 Rate Multiple	2015 MUNICIPAL GENERAL & DEBT TAX REVENUE			2016 - 2019 BUDGETED MUNICIPAL GENERAL & DEBT TAX REVENUE						
		2015 Municipal Tax Levy	% of Total Municipal Tax Levy		2016 Municipal Tax Levy	% of Total Municipal Tax Levy	2017 Municipal Tax Levy	% of Total Municipal Tax Levy	2018 Municipal Tax Levy	% of Total Municipal Tax Levy	2019 Municipal Tax Levy
01 Residential	1.00 x	12,016,554	60.60%	12,602,709	60.85%	13,125,086	61.10%	13,604,176	61.35%	14,064,000	61.60%
02 Utilities	7.00 x	55,522	0.28%	57,991	0.28%	60,152	0.28%	62,089	0.28%	63,927	0.28%
04 Major Industry	3.90x	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
05 Light Industry	3.90x	71,385	0.36%	74,560	0.36%	77,339	0.36%	79,829	0.36%	82,192	0.36%
06 Business (Other)	2.80x	7,664,023	38.65%	7,953,065	38.40%	8,195,748	38.15%	8,404,210	37.90%	8,595,935	37.65%
08 Recreation Non Profit	1.00 x	15,863	0.08%	16,569	0.08%	17,186	0.08%	17,740	0.08%	18,265	0.08%
09 Farm	1.00 x	5,949	0.03%	6,213	0.03%	6,445	0.03%	6,652	0.03%	6,849	0.03%
		\$ 19,829,297	100.00%	\$ 20,711,107	100.00%	\$ 21,482,956	100.00%	\$ 22,174,696	100.00%	\$ 22,831,169	100.00%

**City of Courtenay
General Operating Fund
Proposed 2015-2019 Financial Plan**

DESC	2014 BUDGET	2014 ACTUAL (PRE-AUDIT)	2015 PROV BUDGET	2016 PROJ BUDGET	2017 PROJ BUDGET	2018 PROJ BUDGET	2019 PROJ BUDGET
Proposed Municipal Property Tax Increase							
General Operations			1.93%	1.97%	2.03%	2.03%	2.01%
Capital Purposes							
- Capital Projects - increase in tax funding			1.00%	0.50%	0.50%	0.00%	0.00%
- Special Levy - Infrastructure Renewal Reserve			0.25%	0.75%	0.75%	1.00%	1.00%
Total Increase	1.95%		3.18%	3.22%	3.28%	3.03%	3.01%
REVENUE							
<u>Taxes</u>							
Real Property - General/Debt Purposes	18,823,788	19,099,996	19,686,297	20,511,107	21,182,956	21,824,696	22,481,169
Boundary Extension (3 year phased)	147,158	159,902	185,749	0	0	0	0
New Construction Estimate	244,945	0	98,000	150,000	250,000	300,000	300,000
Library Levy	1,085,184	1,085,184	1,145,420	1,156,874	1,168,443	1,180,127	1,191,929
Utility 1% Revenue Tax	385,251	385,251	384,082	387,922	391,802	395,720	399,677
	20,686,326	20,730,333	21,499,548	22,205,903	22,993,201	23,700,543	24,372,774
<u>Grants in Place of Taxes</u>							
Federal Government and agencies	118,719	119,823	120,000	121,200	122,412	123,636	124,872
Provincial Government and agencies	290,309	300,835	301,200	304,212	307,254	310,327	313,430
	409,028	420,657	421,200	425,412	429,666	433,963	438,302
<u>Collections for other Governments and Authorities</u>							
Downtown Courtenay B.I.A	60,000	60,000	60,000	60,000	60,000	60,000	60,000
School Taxes - estimate	11,710,922	11,702,257	11,800,000	12,036,000	12,276,720	12,522,254	12,772,699
Comox Valley Regional District	3,871,682	3,871,682	4,080,050	4,161,651	4,244,884	4,329,782	4,416,377
Comox-Strathcona RHD	4,050,023	4,050,023	4,071,163	4,152,586	4,235,638	4,320,351	4,406,758
Municipal Finance Authority	972	972	980	1,000	1,020	1,040	1,061
BC Assessment Authority	320,222	319,966	310,331	316,538	322,868	329,326	335,912
	20,013,821	20,004,899	20,322,524	20,727,774	21,141,130	21,562,753	21,992,808
Total Taxation, Grants in Place	41,109,175	41,155,890	21,980,748	22,691,315	23,482,867	24,194,506	24,871,076
<u>Sale of Services</u>							
Protective Services	841,534	802,718	853,501	860,350	861,838	863,342	864,860
Envir Health Services (solid waste, recycling)	2,840,744	2,817,834	2,999,800	3,136,455	3,340,997	3,565,172	3,790,094
	3,682,278	3,620,552	3,853,301	3,996,805	4,202,836	4,428,514	4,654,954
<u>Revenue from own Sources</u>							
Recreation Program Fees	1,335,200	1,477,904	1,488,500	1,488,950	1,489,750	1,490,050	1,490,250
Business Licenses	272,000	268,483	266,000	266,000	266,000	266,000	266,000
Commercial Vehicle Licenses	6,200	6,061	6,200	6,200	6,200	6,200	6,200
Building/Plumbing Permits & Misc Fees	346,000	555,145	1,185,340	372,800	372,800	372,800	372,800
Parking , Fines and permits	36,301	41,733	38,500	38,500	38,500	38,500	38,500
Dog Licenses and fees	9,400	8,321	8,600	8,600	8,600	8,600	8,600
Rezoning, Subdivision and variance fees	111,000	65,973	105,500	105,500	105,500	105,500	105,500
Engineering and public works	201,000	127,438	154,400	154,400	154,400	154,400	154,400
Rentals	924,000	948,655	363,000	363,000	363,000	363,000	363,000
Parks	18,300	25,170	22,300	22,300	22,300	22,300	22,300
Hotel Room Tax	276,000	222,667	232,200	232,200	232,200	232,200	232,200
	3,535,401	3,747,548	3,870,540	3,058,450	3,059,250	3,059,550	3,059,750
Interest Income /Taxation & Utility Penalties	814,500	796,950	786,500	786,500	786,500	786,500	786,500
<u>Other</u>							
Insurance Recoveries	15,000	0	10,000	10,000	10,000	10,000	10,000
Cemeteries	137,200	148,921	146,200	146,200	146,200	146,200	146,200
Sundry	70,858	87,497	77,200	55,200	55,200	55,200	55,200
	223,058	236,418	233,400	211,400	211,400	211,400	211,400

**City of Courtenay
General Operating Fund
Proposed 2015-2019 Financial Plan**

DESC	2014	2014	2015	2016	2017	2018	2019
	BUDGET	ACTUAL (PRE-AUDIT)	PROV BUDGET	PROJ BUDGET	PROJ BUDGET	PROJ BUDGET	PROJ BUDGET
Unconditional Grants from Other Governments							
>>Provincial Government							
Traffic Fine Revenue Sharing	198,024	197,860	280,404	280,404	280,404	280,404	280,404
Climate Action	20,000	22,517	20,000	20,000	20,000	20,000	20,000
BC Hydro - Graffiti Action	4,800	2,160	8,728	3,000	3,000	3,000	3,000
BC Hydro - Power Smart Partner Projects	5,000	0	453	453	453	453	453
Centennial Grant	0	26,995	66,800	0	0	0	0
	<u>227,824</u>	<u>249,532</u>	<u>376,385</u>	<u>303,857</u>	<u>303,857</u>	<u>303,857</u>	<u>303,857</u>
Conditional Grants from Other Governments							
>> Provincial Government							
Ministry of Transportation and Highways	700	1,278	1,000	1,000	1,000	1,000	1,000
Mature Driver Education	1,635	1,635	0	0	0	0	0
YOUTH	3,000	0	1,500	1,500	1,500	1,500	1,500
Healthy Comm Capacity Bldg Fund (Housing)	1,000	0	0	0	0	0	0
Healthy Comm Capacity Bldg Fund (Food Sec.)	1,000	4,947	1,100	0	0	0	0
Asset Management Planning	0	0	10,000	0	0	0	0
MIA Risk Grant - Banner Station	0	3,150	1,850	0	0	0	0
MIA Risk Grant - Native Sons	0	0	8,749	0	0	0	0
	<u>7,335</u>	<u>11,010</u>	<u>24,199</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
>> Local Government							
Rescue 71	16,750	16,750	17,350	17,950	18,500	19,100	19,700
Memorial Pool	62,000	62,000	62,000	62,300	63,000	63,200	64,000
Cemetery	0	17,207	0	0	0	0	0
CVRD Housing Task Force	18,073	752	0	0	0	0	0
CVRD Cycling Task Force	10,000	2,462	7,867	0	0	0	0
	<u>106,823</u>	<u>99,172</u>	<u>87,217</u>	<u>80,250</u>	<u>81,500</u>	<u>82,300</u>	<u>83,700</u>
Transfers from Other Funds and Reserves							
Reserve for Future Expenditures	1,147,787	1,147,787	1,586,064	226,759	0	0	0
Land Sales Reserve	0	747,847	0	0	0	0	0
New Works Reserve	0	140,718	183,502	20,000	20,000	20,000	20,000
Cemetery Perpetual Care Fund	3,000	3,212	3,000	3,000	3,000	3,000	3,000
Traffic Fine Revenue Reserve	533,204	387,339	700,278	330,492	333,714	338,698	344,782
Gaming Fund	315,204	315,204	325,278	330,492	333,714	338,698	344,782
Reserve Contributions	650,000	1,580,132	1,468,197	1,519,107	1,519,107	1,569,962	1,569,962
Sewer Frontage Tax	1,835,000	1,900,562	1,900,562	1,900,562	1,900,562	1,900,562	1,900,562
Water Frontage Tax	688,322	691,749	691,749	713,366	713,366	713,366	713,366
Prior Years Surplus	3,150,000	2,480,000	775,097	500,000	300,000	100,000	0
	<u>8,322,517</u>	<u>9,394,551</u>	<u>7,633,727</u>	<u>5,543,778</u>	<u>5,123,463</u>	<u>4,984,286</u>	<u>4,896,454</u>
TOTAL REVENUES	58,028,911	59,311,623	59,108,541	59,513,791	59,927,147	60,348,769	60,778,824

**City of Courtenay
General Operating Fund
Proposed 2015-2019 Financial Plan**

DESC	2014		2015	2016	2017	2018	2019
	2014 BUDGET	ACTUAL (PRE-AUDIT)	PROV BUDGET	PROJ BUDGET	PROJ BUDGET	PROJ BUDGET	PROJ BUDGET
EXPENDITURE							
<u>General Government Services</u>							
Legislative	322,849	319,225	427,622	289,640	292,499	295,402	298,348
Corporate Services	2,336,095	2,127,570	2,442,306	2,440,922	2,470,775	2,481,525	2,534,929
Other (election costs, claims, risk mgnt)	85,300	45,910	45,152	50,152	55,152	105,152	65,152
	<u>2,744,244</u>	<u>2,492,705</u>	<u>2,915,080</u>	<u>2,780,714</u>	<u>2,818,426</u>	<u>2,882,079</u>	<u>2,898,429</u>
<u>Protective Services</u>							
Police Protection	6,217,834	4,620,112	6,047,685	6,586,870	6,651,615	6,905,051	7,017,164
Fire Protection	1,727,442	1,685,885	1,645,411	1,601,718	1,624,072	1,640,666	1,685,022
Emergency Measures	48,000	52,728	70,034	62,534	62,534	62,534	62,534
Inspections	517,108	524,646	527,794	512,913	520,846	524,868	530,979
Animal Control/Bylaw Enforcement	140,852	115,746	142,702	140,854	142,022	143,208	144,412
	<u>8,651,236</u>	<u>6,999,118</u>	<u>8,433,626</u>	<u>8,904,888</u>	<u>9,001,089</u>	<u>9,276,327</u>	<u>9,440,111</u>
<u>Transportation Services</u>							
Net Common Services	538,891	522,741	552,027	551,397	556,541	561,759	567,053
>> Road Transport							
Engineering	1,143,462	905,139	1,239,240	1,027,885	1,039,298	1,050,882	1,214,639
Asset Management Planning	142,000	69,222	214,000	125,000	125,000	125,000	125,000
Roads and Streets	1,757,600	1,674,845	1,700,798	1,694,777	1,719,127	1,743,855	1,768,966
Street Lighting	603,000	581,922	642,200	659,870	676,077	690,612	705,557
Traffic Services	82,500	69,854	97,500	97,500	97,500	97,500	97,500
Parking Control	44,250	44,716	45,500	46,130	46,769	47,418	48,077
Air Transport	3,800	4,504	4,600	4,634	4,668	4,703	4,738
	<u>4,315,503</u>	<u>3,872,943</u>	<u>4,495,865</u>	<u>4,207,193</u>	<u>4,264,980</u>	<u>4,321,729</u>	<u>4,531,530</u>
Environmental Health Services (solid waste, rec)	2,686,243	2,642,282	2,842,362	3,000,446	3,200,409	3,418,500	3,656,588
Public Health and Welfare Services (cemetery,	224,673	224,341	196,500	198,915	201,366	203,854	206,380
Planning & Development Services	645,156	607,737	677,138	647,247	655,781	664,443	673,234
Hotel Tax - Transfer to EDS	276,000	222,666	232,200	232,200	232,200	232,200	232,200
<u>Recreation and Cultural Services</u>							
>>Administration and Recreation Programs	3,053,851	3,189,549	3,219,218	3,257,892	3,296,812	3,335,600	3,375,364
>>Recreation Facilities							
Lewis Centre	214,000	215,808	232,500	224,280	225,573	226,879	228,197
Florence Filberg Centre	141,500	163,931	352,000	166,330	167,168	168,015	168,870
Linc Youth Centre	33,500	32,606	95,400	36,044	36,189	36,336	36,485
Pool and Marina	84,100	83,809	86,500	86,805	87,113	87,424	87,738
Parks and Playgrounds	2,069,424	2,154,708	2,221,487	2,187,456	2,209,109	2,231,109	2,253,462
Cultural Buildings and Facilities	640,450	616,260	749,600	714,166	680,314	686,547	692,865
Requisition - Vanc Isl Reg Libr	1,085,184	1,085,184	1,145,420	1,156,874	1,168,443	1,180,127	1,191,929
Other Buildings	54,300	52,683	50,450	50,735	51,022	51,312	51,605
	<u>7,376,309</u>	<u>7,594,536</u>	<u>8,152,575</u>	<u>7,880,581</u>	<u>7,921,744</u>	<u>8,003,350</u>	<u>8,086,515</u>
<u>Transfer of Taxes Collected for Other Authorities</u>							
School Taxes - estimate	11,710,922	11,702,257	11,800,000	12,036,000	12,276,720	12,522,254	12,772,699
Regional Hospital District	4,050,023	4,050,023	4,071,163	4,152,586	4,235,638	4,320,351	4,406,758
Municipal Finance Authority	972	972	980	1,000	1,020	1,040	1,061
Comox Strathcona Regional District	3,871,682	3,871,682	4,080,050	4,161,651	4,244,884	4,329,782	4,416,377
BC Assessment	320,222	319,966	310,331	316,538	322,868	329,326	335,912
Business Improvement Area	60,000	60,000	60,000	60,000	60,000	60,000	60,000
	<u>20,013,821</u>	<u>20,004,900</u>	<u>20,322,524</u>	<u>20,727,774</u>	<u>21,141,130</u>	<u>21,562,753</u>	<u>21,992,808</u>
<u>Fiscal Services</u>							
Principal Repaid	1,119,208	1,119,208	1,119,815	854,592	1,114,996	1,322,956	1,305,230
Interest Charges	939,372	861,166	777,989	736,720	960,970	1,203,970	1,194,790
MFA Debt Reserve Fund	15,000	10,063	10,000	10,000	10,000	10,000	10,000
	<u>2,073,580</u>	<u>1,990,437</u>	<u>1,907,804</u>	<u>1,601,312</u>	<u>2,085,966</u>	<u>2,536,926</u>	<u>2,510,020</u>
<u>Transfers to Other Governments</u>							
CVRD - Artificial Turf Field	0	872,278	0	0	0	0	0
Share of Prov and Fed Grants in Place of Taxe:	127,000	129,963	130,000	131,300	132,613	133,939	135,279
	<u>127,000</u>	<u>1,002,241</u>	<u>130,000</u>	<u>131,300</u>	<u>132,613</u>	<u>133,939</u>	<u>135,279</u>

**City of Courtenay
General Operating Fund
Proposed 2015-2019 Financial Plan**

DESC	2014	2014	2015	2016	2017	2018	2019
	BUDGET	ACTUAL (PRE-AUDIT)	PROV BUDGET	PROJ BUDGET	PROJ BUDGET	PROJ BUDGET	PROJ BUDGET
Transfers to Reserves and Other Funds							
Reserve for Future Expenditures	0	1,426,995	291,759	0	0	0	0
Machinery and Equipment Reserve Fund	555,000	555,000	575,000	600,000	605,000	610,000	615,000
Cemetery Perpetual Care Fund	10,000	12,543	11,000	11,000	11,000	11,000	11,000
New Works and Equipment Reserve Fund	1,173,024	2,105,509	2,116,601	1,872,107	1,872,107	1,922,962	1,922,962
Public Parking Reserve Fund	4,500	4,608	4,500	4,500	4,500	4,500	4,500
Contingency Reserve	147,158	0	125,000	127,500	130,050	132,651	135,304
General Capital Fund	4,482,142	3,476,775	3,086,696	1,801,025	1,443,013	1,025,024	1,137,213
Water Utility Operating Fund (frontage Tax)	688,322	691,749	691,749	713,366	713,366	713,366	713,366
Sewer Operating Fund (frontage tax)	1,835,000	1,900,562	1,900,562	1,900,562	1,900,562	1,900,562	1,900,562
	<u>8,895,146</u>	<u>10,173,742</u>	<u>8,802,867</u>	<u>7,030,060</u>	<u>6,679,598</u>	<u>6,320,065</u>	<u>6,439,907</u>
TOTAL EXPENDITURE	58,028,911	57,827,648	59,108,541	59,513,791	59,927,147	60,348,770	60,778,825
INCREASE (DECREASE) IN OPERATING FUNDS	0	1,483,974	-	0	0	0	0

SCHEDULE D

City of Courtenay
Water Operating Fund
Proposed 2015-2019 Financial Plan

Bulk Water Rate - Regional Plant / m3	\$0.64	\$0.64	\$0.64	\$0.66	\$0.68	\$0.68	\$0.68
Bulk Water Consumption Forecasts	4,661,484	4,708,099	4,708,099	4,755,180	4,802,732	4,850,759	4,899,267
Percentage Increase - Regional Water , m3	0.00%	0.70%	0.70%	2.65%	2.60%	0.70%	0.70%
Percentage Increase - City Distribution System	0.00%	2.30%	2.30%	2.00%	2.00%	2.00%	2.00%
Recommended Increase	0.00%	3.00%	3.00%	4.65%	4.60%	2.70%	2.70%

Bylaw Rate - Single Family Dwelling Increase	\$ 348.38	\$ 358.83	\$ 358.83	\$ 375.52	\$ 392.79	\$ 403.40	\$ 414.29
		\$ 10.45	\$ 10.45	\$ 16.69	\$ 17.27	\$ 10.61	\$ 10.89

DESC	2014 FINAL BUDGET	2014 EST. YEAREND	2015 PROPOSED BUDGET	2015 FINAL BUDGET	2016 PROJ BUDGET	2017 PROJ BUDGET	2018 PROJ BUDGET	2019 PROJ BUDGET
REVENUE								
Frontage Tax Levy	688,322	691,749	691,749	691,749	713,366	713,366	713,366	713,366
Sale of Water	4,465,584	4,482,978	4,618,446	4,618,446	4,960,880	5,189,080	5,329,185	5,473,073
Connection charges and rentals	155,587	146,787	138,810	138,810	138,810	138,810	138,810	138,810
Water use - parks	104,000	104,000	104,000	104,000	104,000	104,000	104,000	104,000
MFA Earnings	300	0	300	300	300	300	300	300
From Reserve for Future Expenditure	1,174,396	1,174,396	567,442	558,810	227,000	122,000	0	0
From Water Efficiency Reserve	7,000	5,377	6,500	6,500	6,500	6,500	6,500	6,500
From Water Utility Reserve-Meter Replacement	25,000	25,000	25,000	25,000	25,250	25,503	25,758	26,015
From Gas Tax Fund	110,000	37,750	175,000	175,000	25,000	25,000	25,000	25,000
From Prior Year Surplus	381,841	0	190,300	223,932	610,032	513,767	0	0
TOTAL REVENUE	7,112,030	6,668,037	6,517,547	6,542,547	6,811,138	6,838,326	6,342,919	6,487,064
EXPENSE								
Water purchase	2,967,479	3,043,777	3,055,538	3,055,538	3,276,057	3,406,521	3,439,323	3,472,453
Administration costs	181,464	190,437	159,034	158,034	160,300	162,600	164,934	167,302
Interfund allocations	971,372	854,359	862,903	862,903	871,532	880,247	889,050	897,940
Operation and maintenance	836,500	718,217	939,460	940,460	957,459	974,799	992,486	1,010,526
Study - Update 2005 Water Model	85,000	0	160,000	160,000	10,000	10,000	85,000	10,000
Asset Condition Assessments	35,000	37,750	25,000	25,000	25,000	25,000	25,000	25,000
Debt Interest Charges	28,260	28,260	28,260	28,260	28,260	28,260	28,260	28,260
Debt Principle Payments	20,149	20,149	20,149	20,149	20,149	20,149	20,149	20,149
Water Efficiency Measures								
: Enforcement	4,000	4,177	5,000	5,000	5,000	5,000	5,000	5,000
: Commercial Toilet Rebate Program	3,000	1,200	1,500	1,500	1,500	1,500	1,500	1,500
To General Operating Fund	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
To Water Utility Reserve	27,250	27,250	27,250	27,250	27,250	27,250	27,250	27,250
To Water Machinery & Equipment Reserve	30,000	30,000	30,000	30,000	30,000	30,000	34,000	39,000
To Reserve for Future Expenditure	631,131	567,442	227,000	227,000	122,000	0	468	152,184
To Water Capital Fund	1,210,925	294,980	845,953	870,953	1,146,131	1,136,500	500,000	500,000
To Carbon Offsets Reserve	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500
Contingency Reserve	0	0	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL EXPENSE	7,112,030	5,898,498	6,517,547	6,542,547	6,811,138	6,838,326	6,342,919	6,487,064
INCREASE (DECREASE) IN WATER FUND	0	769,539	0	(0)	(0)	(0)	0	0

City of Courtenay
Sewer Operating Fund
2015-2019 Financial Plan

Percentage Increase - Regional System	12.00%	10.00%	8.75%	10.00%	8.00%	8.25%	1.25%
Percentage Increase - City Distribution System	0.00%	3.00%	3.00%	3.00%	3.00%	1.75%	1.25%
	12.00%	13.00%	11.75%	13.00%	11.00%	10.00%	2.50%

Bylaw Rate - Single Family Dwelling Increase	\$ 222	\$ 251	\$ 248	\$ 280	\$ 311	\$ 342	\$ 351
		\$ 29	\$ 26	\$ 29	\$ 31	\$ 31	\$ 9

DESC	2014 FINAL BUDGET	2015 PROPOSED BUDGET	2015 FINAL BUDGET	2016 PROJ BUDGET	2017 PROJ BUDGET	2018 PROJ BUDGET	2019 PROJ BUDGET
REVENUE							
Frontage Tax Levy	1,835,000	1,900,562	1,900,562	1,900,562	1,900,562	1,900,562	1,900,562
Sale of Services	3,076,245	3,509,186	3,470,593	3,919,119	4,347,981	4,780,741	4,899,749
Connection charges and rentals	36,000	36,000	36,000	36,000	36,000	36,000	36,000
Interest earnings	225	225	225	225	225	225	225
MFA Earnings	1,500	1,500	1,500	1,500	1,500	1,500	1,500
From Reserve for Future Expenditure	1,057,976	386,493	386,493	0	0	0	0
From Sewer Reserve Fund	50,000	40,000	40,000	35,000	30,000	30,000	26,103
From Gas Tax Fund	40,000	100,000	100,000	50,000	50,000	50,000	50,000
From Prior Year Surplus	116,919	476,768	527,146	887,787	348,057	18,870	12,262
TOTAL REVENUE	6,213,865	6,450,734	6,462,519	6,830,193	6,714,325	6,817,898	6,926,401
EXPENSE							
CVRD requisition - regional sewer costs	2,794,252	3,100,185	3,061,970	3,415,458	3,722,850	4,082,534	4,144,390
Administration costs	188,370	160,751	160,751	163,125	165,533	167,978	170,458
Interfund allocations	728,529	732,723	732,723	736,800	741,888	749,307	756,800
Operation and maintenance	515,600	733,887	733,887	619,965	631,265	642,790	654,464
Asset Condition Assessments	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Debt Interest Charges	144,547	144,547	144,547	144,547	144,547	144,547	144,547
Debt Principle Payments	75,242	75,242	75,242	75,242	75,242	75,242	75,242
To General Operating Fund	50,000	50,000	50,000	50,000	50,000	50,000	50,000
To Sewer Machinery & Equipment Reserve	75,000	75,000	75,000	75,000	75,000	75,000	75,000
To Sewer Connection Reserve	20,000	0	0	0	0	0	0
To Reserve for Future Expenditure	300,000	128,063	128,063	0	0	0	0
To Sewer Capital Fund	1,266,825	1,144,836	1,194,836	1,444,556	1,002,500	725,000	750,000
To Carbon Offsets Reserve	5,500	5,500	5,500	5,500	5,500	5,500	5,500
Contingency Reserve	0	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL EXPENSE	6,213,865	6,450,734	6,462,519	6,830,193	6,714,325	6,817,898	6,926,401
INCREASE (DECREASE) IN SEWER FUND	-	-	-	0	0	0	0

CITY OF COURTENAY
SUMMARY OF 2015 GENERAL CAPITAL FUND EXPENDITURES

PAGE#	2015 FINAL BUDGET	BUDGETED SOURCE OF FUNDS										
		GENERAL REVENUE	GEN REV HOSP BP	RESERVE FUNDS		RESERVE FOR F.E.	DCC RSV AMOUNT	CONTRIB	PRIOR YR UNEXPENDED	OTHER REVENUE AMOUNT	OTHER REVENUE NAME	TOTAL
CORPORATE SERVICES												
Corp Services A-1	80,000	40,078				23,797				16,125	MIA	80,000
Office Equip A-2	30,000			30,000	NW-Off Equip							30,000
IT A-3	527,000			497,000	NW-IT Reserve	30,000						527,000
Fire & Rescue A-4	845,000			845,000	Fire Equip Rsv							845,000
TOTAL CORPORATE SERVICES	1,482,000	40,078		1,372,000		53,797	0	0	0	16,125		1,482,000
COMMUNITY SERVICES												
Parks C 1	347,000	107,871		8,000	NW-TREES	96,779	69,350	65,000	BL2680			347,000
Part in Parks/Trails C 2	274,000	79,683		159,117	GAS TAX	29,375	825	5,000				274,000
Cemetery C 3	160,000									150,000	CVRD	160,000
TOTAL COMMUNITY SERVICES	781,000	187,554		167,117		126,154	70,175	5,000	65,000	160,000		781,000
PROPERTY SERVICES												
Govt Buildings D 1	170,000	30,000		140,000	GAS TAX							170,000
Protective Serv Bldgs D 2	2,635,265	150,000				5,265		2,480,000				2,635,265
Prop Mgmt D 3	133,000			117,600	NW-Cap Bldg	15,400						133,000
Public Works D 4	265,000	71,819		40,000	20k NW-Cap Bldg 20K GAS TAX	153,181						265,000
Rental Properties D 5	15,000			5,000	NW-Cap Bldg	10,000						15,000
Rec Facilities D 6	421,509			30,000	10k NW-Cap Bldg 20k GAS TAX			391,509 & 2538	BL 2680			421,509
Outdoor Pool D 7	45,000									45,000	CVRD	45,000
Parks/Marina D-8	193,000	21,489		2,965	NW-Lawn Bowling NW-Theatre 42,600	138,546				30,000	Lawn Bowl	193,000
Cultural Buildings D-9	332,600	17,450		280,100	GAS TAX 237,500	35,050						332,600
TOTAL PROPERTY SERVICES	4,210,374	290,758		615,665		357,442	0	0	2,871,509	75,000		4,210,374
FLEET MANAGEMENT												
Fleet Summary F-1	727,000			727,000	Equip Rsv							727,000
TOTAL FLEET	727,000	-		727,000		0	0	0	0	0		727,000

CITY OF COURTENAY
SUMMARY OF 2015 GENERAL CAPITAL FUND EXPENDITURES

PAGE#	2015 FINAL BUDGET	BUDGETED SOURCE OF FUNDS										TOTAL
		GENERAL REVENUE	GEN REV HOSP BP	RESERVE FUNDS		RESERVE FOR F.E.	DCC RSV AMOUNT	CONTRIB	PRIOR YR UNEXPENDED	OTHER REVENUE AMOUNT	OTHER REVENUE NAME	
OPERATIONAL SERVICES												
Curb, Gutter, Sidewalk O 1	20,000	-	-	-	-	15,250	4,750	-	-	-	-	20,000
Retaining Wall O 2	0	-	-	-	-	-	-	-	-	-	-	0
Storm Drainage O 3	911,000	387,236	285,000	-	196,964	41,800	-	-	-	-	-	911,000
Public Works Yard O 4	30,000	30,000	-	-	-	-	-	-	-	-	-	30,000
Airpark O 5	0	-	-	-	-	-	-	-	-	-	-	0
Roads & Streets O 6/7	1,691,200	550,619	220,000	323,662	74,844	247,075	250,000	25,000	BL2227	-	-	1,691,200
Roads Paving O 8	1,484,730	-	200,000	1,135,248	15,000	9,500	-	124,982	BL 2681	-	-	1,484,730
Traffic Projects O 9	88,666	34,906	-	10,000	21,094	-	-	22,666	-	-	-	88,666
TOTAL OPERATIONAL SERVICES	4,225,596	1,002,761	705,000	1,468,910	323,152	303,125	250,000	172,648	-	0	0	4,225,596
TOTAL 2015	11,425,970	1,521,151	705,000	4,350,692	860,545	373,300	255,000	3,109,157	251,125	-	-	11,425,970

CITY OF COURTENAY
 CORPORATE SERVICES
 2015 - 2019 FINANCIAL PLAN

PAGE A-1

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS										TOTAL	
			GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		TOTAL			
				AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME				
2015	Small Land acquisition (SRW'S) Emergency Management - AquaDams	30,000	6,203			23,797								30,000
		50,000	33,875					16,125	MIA-Risk Grant					50,000
	Total 2015	80,000	40,078	-	-	23,797	-	16,125	-					80,000
2016	Small Land acquisition (SRW'S)	30,000	-			30,000								30,000
	Total 2016	30,000	-	-	-	30,000	-	-	-					30,000
2017	Small Land acquisition (SRW'S)	30,000	-			30,000								30,000
	Total 2017	30,000	-	-	-	30,000	-	-	-					30,000
2018	Small Land acquisition (SRW'S)	30,000	-			30,000								30,000
	Total 2018	30,000	-	-	-	30,000	-	-	-					30,000
2019	Small Land acquisition (SRW'S)	30,000	-			30,000								30,000
	Total 2019	30,000	-	-	-	30,000	-	-	-					30,000

CITY OF COURTENAY
OFFICE EQUIPMENT

2015 - 2019 FINANCIAL PLAN

YEAR	DESCRIPTION OF WORK	2015 FINAL	GENERAL REVENUE	BUDGETED SOURCE OF FUNDS			RESERVE FOR F.E.	DCC RESERVE AMOUNT	TOTAL
				RESERVE FUNDS		AMOUNT			
				AMOUNT	NAME				
2015	Copier - Central Administration copier	20,000		20,000				20,000	
	Copier - Youth Centre	10,000		10,000				10,000	
	Total 2015	30,000		30,000	NW-OFF EQUIP			30,000	
2016	Multi Function Device - Finance	9,000	-	9,000				9,000	
	Multi Function Device - Building/Plan	9,000		9,000				9,000	
	Total	18,000	-	18,000	NW-OFF EQUIP		-	18,000	
2017	Multi Function Device - HR	9,000	-	9,000				9,000	
	Multi Function Device - Com Serv	9,000	-	9,000				9,000	
	Total	18,000	-	18,000	NW-OFF EQUIP		-	18,000	
2018	Multi Function Device - PW	9,000	-	9,000				9,000	
	Multi Function Device - Firehall	9,000	-	9,000				9,000	
	Multi Function Device - Lewis	9,000	-	9,000				9,000	
	Total	27,000	-	27,000	NW-OFF EQUIP		-	27,000	
2019	Multi Function Device - Filberg	9,000	-	9,000				9,000	
	Multi Function Device - Engineering	9,000		9,000				9,000	
	Multi Function Device - Tech	9,000		9,000				9,000	
	Total	27,000	-	27,000	NW-OFF EQUIP		-	27,000	

CITY OF COURTENAY
 MANAGEMENT INFORMATION SYSTEMS (MIS)
 2015-2019 FINANCIAL PLAN

PAGE A-3

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS				TOTAL
			GENERAL REVENUE	RESERVE FUNDS AMOUNT	RESERVE FUNDS NAME	RESERVE FOR F.E.	
2015	Network-annual	40,000		40,000			40,000
	Network-annual	10,000		10,000			10,000
	Network-annual	60,000		60,000			60,000
	Network-annual	5,000		5,000			5,000
	Network	6,000		6,000			6,000
	Network	100,000		70,000		30,000	100,000
	Network s/w upgrade	120,000		120,000			120,000
	Initiative - 1	20,000		20,000			20,000
	Network - as needed	12,000		12,000			12,000
	Initiative - 2	25,000		25,000			25,000
	2014 carry forward	30,000		30,000			30,000
	2014 carry forward	25,000		25,000			25,000
	2014 carry forward	60,000		60,000			60,000
	2015 New initiative	14,000		14,000			14,000
	Total 2015	527,000		497,000		30,000	527,000

CITY OF COURTENAY
 MANAGEMENT INFORMATION SYSTEMS (M I S)
 2015-2019 FINANCIAL PLAN

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS				TOTAL	
			GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.		OTHER REVENUE NAME
				AMOUNT	NAME			
2016	Network-annual	40,000	-	40,000			40,000	
	Network-annual	10,000		10,000			10,000	
	Network-annual	60,000		60,000			60,000	
	Network-annual	5,000		5,000			5,000	
	2014 Initiative-con't	25,000		25,000			25,000	
	2014 New initiative	120,000		120,000			120,000	
	2014 Initiative-con't	30,000		30,000			30,000	
	2014 Initiative-con't	30,000		30,000			30,000	
	Network-annual	20,000		20,000			20,000	
	Network - s/w	30,000		30,000			30,000	
	Total 2016	370,000		370,000			370,000	
2017	Network-annual	40,000		40,000			40,000	
	Network-annual	80,000		80,000			80,000	
	Network-annual	10,000		10,000			10,000	
	Network-annual	60,000		60,000			60,000	
	Network-annual	5,000		5,000			5,000	
	completed every 3 yrs.	25,000		25,000			25,000	
	IT security (PEN Test)	25,000		25,000			25,000	
	Document Management - Phase 3	25,000		25,000			25,000	
	VolP - Phase 3	30,000		30,000			30,000	
	Large format scanner/plotter	30,000		30,000			30,000	
	New ERP modules	30,000		30,000			30,000	
	Total 2017	335,000		335,000			305,000	

CITY OF COURTENAY
 MANAGEMENT INFORMATION SYSTEMS (M I S)
 2015-2019 FINANCIAL PLAN

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS						TOTAL
			GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	OTHER REVENUE		
				AMOUNT	NAME		AMOUNT	NAME	
2018	Server replacement	40,000	-	40,000					40,000
	Firewall	6,000		6,000					6,000
	Network Upgrades	10,000		10,000					10,000
	PC, laptop, port replicators, tablets, and monitor Replacement Plan	60,000	-	60,000					60,000
	Off site Backup	5,000		5,000					5,000
	GIS Mapping	20,000		20,000					20,000
	Recreation Software Upgrade	20,000		20,000					20,000
	Large Format Plotter	30,000		30,000					
	New ERP modules	30,000		30,000					30,000
	Total 2018	221,000	-	221,000	-	-	-	-	191,000
2019			-	-					-
	Server replacement	40,000	-	40,000					40,000
	Network Upgrades	10,000		10,000					10,000
	PC, laptop, port replicators, tablets, and monitor Replacement Plan	60,000	-	60,000					60,000
	Off site Backup	5,000		5,000					5,000
	Total 2019	115,000	-	115,000	-	-	-	-	115,000

CITY OF COURTENAY
 FIRE & RESCUE
 2015-2019 FINANCIAL PLAN

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YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS				TOTAL
			GENERAL REVENUE	RESERVE FUNDS AMOUNT	RESERVE FUNDS NAME	OTHER REV	
2015	Pumper Rescue Truck	660,000	-	660,000	Fire Equip		660,000
	Pumper Rescue Equipment	75,000	-	75,000	Fire Equip		75,000
	Digital Attack System	55,000	-	55,000	Fire Equip		55,000
	Van	55,000	-	55,000	Fire Equip		55,000
	Total 2015	845,000	-	845,000			845,000
2016	Replace Chev C18	60,000		60,000	Fire Equip		60,000
	Total	60,000	-	60,000			60,000
2017	Replace Chev C10	60,000		60,000	Fire Equip		60,000
	Total	60,000	-	60,000			60,000
2018	Replace Chev C-17	60,000		60,000	Fire Equip		60,000
	Total	60,000		60,000			60,000
2019	Total	-		-			-

YEAR PROJECT #	DESCRIPTION	2015 FINAL	BUDGETED - SOURCE OF FUNDS									
			GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		TOTAL	
				AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME		
2015	Greenways paved upgrades - new km	37,000	10,747		17,466	8,788	pk23.75				37,000	
PT1	Tree program- new trees only	45,000	625	8,000 St	4,313	32,063	pk71.25				45,000	
	Signage Upgrades Phase 1	20,000	20,000								20,000	
PN3	Resilient playground surface renewal	15,000	7,875			7,125	pk47.5				15,000	
NP	Playground Development	90,000	68,625			21,375	pk23.75				90,000	
	Play Fields/Courts Martin park Lacrosse	75,000	-		75,000						75,000	
	Lewis Center landscape Phase 2 (completion)	65,000	-			65,000		BL2680 LEWIS			65,000	
	Total 2015	347,000	107,871	8,000	96,779	69,350			65,000		347,000	
2016	Greenways paved upgrades	25,000	19,063			5,938	pk23.75				25,000	
	Tree program- new trees only	20,000	5,750			14,250	pk71.25				20,000	
	Signage Upgrades Phase 2	25,000	25,000								25,000	
	Resilient playground surface renewal	20,000	10,500			9,500	pk47.5				20,000	
	Trail Construction - New	30,000	30,000								30,000	
	Playground Development	90,000	68,625			21,375	pk23.75				90,000	
	Total	210,000	158,938			51,063					210,000	
2017	Greenways paved upgrades	45,000	34,313			10,688	pk23.75				45,000	
	Tree program- new trees only	25,000	7,188			17,813	pk71.25				25,000	
	Signage Upgrades Phase 3	25,000	25,000								25,000	
	Resilient playground surface renewal	25,000	13,125			11,875	pk47.5				25,000	
	Trail Construction - New	35,000	35,000								35,000	
	Playground Development	90,000	68,625			21,375	pk23.75				90,000	
	Total	245,000	183,250			61,750					245,000	
2018	Greenways paved upgrades	45,000	34,313			10,688	pk23.75				45,000	
	Tree program- new trees only	30,000	8,625			21,375	pk71.25				30,000	
	Signage Upgrades Phase 4	25,000	25,000								25,000	
	Resilient playground surface renewal	25,000	13,125			11,875	pk47.5				25,000	
	Trail Construction - New	40,000	40,000								40,000	
	Playground Development	90,000	68,625			21,375	pk23.75				90,000	
	Total	255,000	189,688			65,313					255,000	

YEAR PROJECT #	DESCRIPTION	2015 FINAL	GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		TOTAL
				AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME	
2019	Greenways paved upgrades	45,000	34,313			10,688	pk23.75				45,000
	Tree program- new trees only	30,000	8,625			21,375	pk71.25				30,000
	Resilient playground surface renewal	25,000	13,125			11,875	pk47.5				25,000
	Trail Construction - New	40,000	40,000								40,000
	Playground Development	90,000	68,625			21,375	pk23.75				90,000
	Total	230,000	164,688			65,313					230,000

YEAR	DESCRIPTION OF WORK	DETAIL	2015 FINAL	BUDGETED SOURCE OF FUNDS								TOTAL
				GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		
					AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME	
2015	Mural project	centennial legacy, includes 2014 carry	60,000	30,000			25,000			5,000	business	60,000
	Rails to trails/cycling phase 4	21ST-26TH	64,000	10,308	48,492	NW-CWF	4,375	825				64,000
	Rails to trails/cycling phase 5	26-29th	150,000	39,375	110,625	NW-CWF						150,000
	Total		274,000	79,683	159,117		29,375	825	5,000			274,000
2016	Mural project		30,000	25,000						5,000	business	30,000
	Rails to trails phase 6	29 to Fraser road	150,000	39,375	75,000	NW-CWF		35,625				150,000
	Total		180,000	64,375	75,000			35,625	5,000			180,000
	Mural project		30,000	25,000						5,000	business	30,000
2017	Rails to trails - phase 7	Fraser Road to the Ridge/Riverway trail	125,000	75,313				29,688		20,000	Rogers	125,000
	Total		155,000	100,313				29,688	25,000			155,000
	Mural project		30,000	25,000						5,000	business	30,000
	Rails to trails - phase 8	Connections	100,000	76,250				23,750				100,000
Total		130,000	101,250				23,750	5,000			130,000	
2018	Mural project		30,000	25,000						5,000	business	30,000
	Rails to trails - phase 8	Connections	100,000	76,250				23,750				100,000
	Total		130,000	101,250				23,750	5,000			130,000
	Mural project		30,000	25,000						5,000	business	30,000
2019	Rails to trails - phase 8	Connections	100,000	76,250				23,750				100,000
	Total		130,000	101,250				23,750	5,000			130,000
	Mural project		30,000	25,000						5,000	business	30,000
	Rails to trails - phase 8	Connections	100,000	76,250				23,750				100,000
Total		130,000	101,250				23,750	5,000			130,000	

CITY OF COURTENAY
CEMETERY

2015-2019 FINANCIAL PLAN

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS					TOTAL
			GENERAL REVENUE	RESERVE FUNDS AMOUNT	RESERVE FOR F.E.	CVRD CNTRIB carry fwd \$\$	new \$\$	
2015	Niche Area Development	34,642	-					34,642
	Irrigation Design Upgrade	7,500	-			24,642	10,000	34,642
	General Work	7,500	-			7,500	7,500	7,500
	New Plantings	3,905	-			3,905		3,905
	Redo Service/Storage Area	22,500	-				22,500	22,500
	Lawn Crypts	20,000	-				20,000	20,000
	Infant/Children's Section	52,780	-			27,780	25,000	52,780
	Cemetery Master Plan Design/Implementatio	11,173	-				11,173	11,173
	TOTAL 2015	160,000	-			63,827	96,173	160,000
2016	Niche Area Development	35,000	-				35,000	35,000
	New/Upgraded Irrigation System	29,264	-				29,264	29,264
	Redo Corner Gardens	15,000	-				15,000	15,000
	General Work	7,500	-				7,500	7,500
	Lawn Crypts	20,000	-				20,000	20,000
	Cemetery Master Plan Design/Implementatio	15,000	-				15,000	15,000
	TOTAL	121,764	-			-	121,764	121,764
2017	Niche Area Development	10,000	-				10,000	10,000
	New/Upgraded Irrigation System	62,870	-				62,870	62,870
	General Work	12,500	-				12,500	12,500
	Lawn Crypts	25,000	-				25,000	25,000
	TOTAL	110,370	-			-	110,370	110,370
2018	Niche Area Development	50,000	-				50,000	50,000
	General Work	12,500	-				12,500	12,500
	Lawn Crypts	2,839	-				2,839	2,839
	Parking/Laneways Improvements	45,000	-				45,000	45,000
	TOTAL	110,339	-			-	110,339	110,339
2019	Landscape Improvements	30,000	-				30,000	30,000

CITY OF COURTENAY
CEMETERY

2015-2019 FINANCIAL PLAN

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS					TOTAL
			GENERAL REVENUE	RESERVE FUNDS AMOUNT	RESERVE FOR F.E.	CVRD CNTRIB carry fwd \$\$	new \$\$	
	Lawn Crypts	65,307	-	-	-	-	65,307	65,307
	General Work	15,000	-	-	-	-	15,000	15,000
	TOTAL	110,307	-	-	-	-	110,307	110,307

CITY OF COURTENAY
 GENERAL GOVT BUILDINGS
 2015-2019 FINANCIAL PLAN

YEAR	BUILDING	DESCRIPTION OF WORK	2015 FINAL	GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		TOTAL
					AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME	
2015	CITY HALL	Building Inspection Permit Filing System	20,000	20,000								20,000
	CITY HALL	Civic Land Inventory/Condition Assess	140,000	-	140,000	NW-CWF						140,000
	CITY HALL	Bike Shelter	10,000	10,000								10,000
		Total 2015	170,000	30,000	140,000							170,000
2016												
		Total										
2017	CITY HALL	Roof Replacement - Condition Assessment Required	100,000		100,000	NW-CAP BLDG						100,000
		Total	100,000		100,000							100,000
2018												
		Total										
2019												
		Total										

YEAR	BLDG	DESCRIPTION OF WORK	2015 FINAL	GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		TOTAL
					AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME	
2015												
	FIRE	Training grounds - East Courtenay	2,485,265	-			5,265			2,480,000	UNEXPENDED	2,485,265
		Satellite Firehall - Detailed Design	150,000	150,000								150,000
		Total 2015	2,635,265	150,000			5,265		2,480,000			2,635,265
2016												
		Satellite Firehall - construction	5,500,000							5,500,000	NEW DEBT	5,500,000
		Total	5,500,000						5,500,000			5,500,000
NOTE: ESTIMATE ONLY BASED ON 2012 Class D costing @ \$9,814/m ² X 1,423 m ²												
2017												
		Total										
2018												
		Total										
2019	POLICE	Public Safety Building	30,000,000							30,000,000		30,000,000
		Total	30,000,000							30,000,000		30,000,000

CITY OF COURTENAY
 PROPERTY MANAGEMENT SHOP / EQUIPMENT
 2015 - 2019 FINANCIAL PLAN

YEAR	BUILDING	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS												
				GENERAL		RESERVE FUNDS		RESERVE		DCC RESERVE		OTHER REVENUE				
				REVENUE	AMOUNT	NAME	AMOUNT	FOR F.E.	AMOUNT	NAME	AMOUNT	NAME	TOTAL			
2015	SHOP	Scissor Lift Trailer	10,000	-	-	-	-	10,000	-	-	-	-	-	-	-	10,000
	SHOP	Dust Collection System	123,000	-	-	NW - CAP BLDG	117,600	5,400	-	-	-	-	-	-	-	123,000
		Total 2015	133,000	-	-	-	117,600	15,400	-	-	-	-	-	-	-	133,000
2016																
2017																
2018																
2019	SHOP	New Shop	500,000	-	-	-	-	-	-	-	-	-	-	500,000	DEBT	500,000
		Total	500,000	-	-	-	-	-	-	-	-	-	-	500,000	-	500,000

CITY OF COURTENAY
PUBLIC WORKS BUILDINGS
2015 - 2019 FINANCIAL PLAN

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YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS							TOTAL		
			GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE			
				AMOUNT	NAME		AMOUNT	NAME	AMOUNT		NAME	
2015	Truck Bay Structural Upgrades - Safety Concern	20,000	-	20,000	NW - CAP BLDG							20,000
	PHASE 1-Yard Administration Office Interior Renovations	80,000	1,819			78,181						80,000
	PHASE 2 - Yard Admin Office Expansion - incorporate Engineering	75,000	-			75,000						75,000
	PHASE 3 - New Admin Building Architectural Needs Assessment/Feasibility Study Yard Expansion	50,000	50,000									50,000
	Admin Office Heat Pump Lunchroom & Offices	20,000	-						20,000	NW-CWF		20,000
	Mechanical/Stores Building Office Renovations	20,000	20,000									20,000
	Total	265,000	71,819	20,000		153,181			20,000			265,000
2016												
2017												
2018	New Public Works Building	4,000,000		4,000,000								4,000,000
2019												

CITY OF COURTENAY
 RENTAL PROPERTIES
 2015 - 2019 FINANCIAL PLAN

YEAR	BUILDING	WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS						TOTAL										
				GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE			OTHER REVENUE									
					AMOUNT	NAME		AMOUNT	NAME			AMOUNT	NAME							
2015	243 - 4th Street	Replace Roof - as quoted	15,000		NW- BLDG CAP	5,000		10,000												15,000
		Total 2015	15,000			5,000		10,000												15,000
2016	2099 Atlas Road	Demolish/clean up site	20,000	20,000																20,000
		Total	20,000	20,000																20,000
2017																				
2018																				
2019																				

CITY OF COURTENAY
RECREATION FACILITIES
2015 - 2019 FINANCIAL PLAN

YEAR	BUILDING	DESCRIPTION OF WORK	2015 FINAL	GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DEBT-NSH B12538	DEBT-LEWIS B12680	OTHER REVENUE		TOTAL
					AMOUNT	NAME				AMOUNT	NAME	
2015	FILB	Air Curtain Installation - health and safety issue and energy efficiency measure	20,000	-	20,000	NW-CWF						20,000
	LEWIS	Gym and MPH Sand, repaint sport lines, recoat	40,000	-				40,000				40,000
	LEWIS	Divider Wall MPH Replacement	100,000	-				100,000				100,000
	LEWIS	Replace original windows - Past Expected Life, Energy efficiency gains, risk of seal failure	125,000	-				125,000				125,000
	LEWIS	Signage	50,000	-				50,000				50,000
	LEWIS	Renovation/Expansion Project	16,509	-				16,509				16,509
	NSH	Upper Level Shingle Replacement	50,000	-			50,000					50,000
	NSH	Replace North Porch Entrance/Exit Landing & Stairs/Handrails and Front Entrance Upgrades	20,000	-	10,000	NW-BLDG CAP				10,000		20,000
		Total 2015	421,509	-	30,000		-	331,509		60,000		421,509
2016				-								
	FILB	Enclose Balcony Exterior + Washroom Reconfiguration Design	45,000	-	30,000	NEW BLDG - CAP	15,000					45,000
		Total	45,000	-	30,000		15,000					45,000
2017	FILB	Storage/Meeting Room expansion & Washroom Reconfigurations	300,000	-	300,000	NEW BLDG - CAP						300,000
		Total	300,000	-	300,000							300,000

CITY OF COURTENAY
 RECREATION FACILITIES
 2015 - 2019 FINANCIAL PLAN

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YEAR	BUILDING	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS								TOTAL		
				GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DEBT-NSH BL2538	DEBT-LEWIS BL2680	OTHER REVENUE AMOUNT	OTHER REVENUE NAME			
2018														
		Total												
2019														
		Total												

City of Courtenay
MEMORIAL POOL

2015 - 2019 FINANCIAL PLAN

YEAR	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS						TOTAL
			GENERAL REVENUE	RESERVE FUNDS AMOUNT	RESERVE FUNDS NAME	RESERVE FOR F.E.	OTHER REV AMOUNT	OTHER REV NAME	
2015									
	Pool Infrastructure & Structural Upgrades as Requested by VIHA/ recommended by Levelton	10,000							10,000
	Mechanical & Electrical Upgrades Pool Heating/Chemical System per Mechanical Systems/Electrical Assessment	15,000							15,000
	Repair concrete cracks in Main Pool Per Levelton Report	16,000							16,000
	Infrastructure Assessment/ CF 2014	4,000							4,000
	Total 2015	45,000	-						45,000
2016	Estimated Equipment	15,000							15,000
	Estimated Building repair	15,000	-						15,000
	Mechanical Upgrades	15,000							15,000
	Total	45,000	-						45,000
2017	Estimated Equipment	15,000							15,000
	Estimated Building repair	15,000	-						15,000
	Total	30,000	-						30,000
2018	Estimated Equipment	15,000							15,000
	Estimated Building repair	15,000	-						15,000
	Total	30,000	-						30,000
2019	Replace shingles on Main Building	15,000							15,000
	Replace Boiler w/ high efficiency condenser	30,000	-						30,000
	Total	45,000	-						45,000

CITY OF COURTENAY
 PARKS / MARINA BUILDINGS
 2015 - 2019 FINANCIAL PLAN

YEAR	PARK LOCATION	DESCRIPTION OF WORK	2015 FINAL	GENERAL REVENUE	BUDGETED SOURCE OF FUNDS				TOTAL		
					RESERVE FUNDS		RESERVE FOR F.E.	DCC RSV AMOUNT		OTHER REVENUE AMOUNT	OTHER REVENUE NAME
					AMOUNT	NAME					
2015											
	Bill Moore	Lawn Bowling Addition Design	10,000	2,454			7,546				10,000
	Bill Moore	Lawn Bowling Addition	167,000	19,035	2,965	NW RSV- Lawn Bowling	115,000	30,000	Lawn Bowl Assoc		167,000
	Bill Moore	Field house exterior stair replacement (Wood to Metal)	16,000	-			16,000				16,000
		Total 2015	193,000	21,489	2,965	-	138,546	30,000	-	-	193,000
2016											
2017											
2018											
2019	Lewis	Demolish Lewis Concession Building - Building showing signs of deterioration. To be replaced by mobile food vendor contract	10,000	10,000							10,000
		Total	10,000	10,000	-	-	-	-	-	-	10,000

CITY OF COURTENAY
CULTURAL BUILDINGS
2015 - 2019 FINANCIAL PLAN

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YEAR	BUILDING	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS								TOTAL											
				GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE													
					AMOUNT	NAME		AMOUNT	NAME		AMOUNT		NAME										
2015																							
	SID	Equipment (NW - Theatre Equipment)	31,600	-	31,600	NW- THEATRE EQUIP																31,600	
	SID	Replace Black Curtains	11,000	-	11,000	NW- THEATRE EQUIP																	11,000
	SID	Exterior Signage/Lighting	17,500	6,500				11,000															17,500
	SID	Sid Lighting Upgrade - General Lighting & LED Theatre Lights	37,500	-	37,500	NW-GAS TAX																	37,500
	ARTS CTR	Signage	25,000	10,000				15,000															25,000
	Museum	HVAC Upgrade design/structural contract remaining	10,000	950				9,050															10,000
	Museum	HVAC Upgrades Heat Pump & DDC Control	200,000	-	200,000	NW-GAS TAX																	200,000
		Total 2015	332,600	17,450	280,100		35,050															332,600	
2016	MUSEUM	Loading bay extension design	40,000	-	40,000	NW-BLDG CAP																40,000	
	Sid	Equipment (NW - Theatre Equipment)	20,000	-	20,000	NW- THEATRE EQUIP																20,000	
	SID	Sid Lighting Upgrade - LED Theatre Lights	25,000	-	25,000	NW-GAS TAX																25,000	
		Total	85,000	-	85,000																		85,000
2017	MUSEUM	Loading bay extension	300,000	-	300,000	NW-BLDG CAP																300,000	
	Sid	Equipment (NW - Theatre Equipment)	20,000	-	20,000	NW- THEATRE EQUIP																20,000	

CULTURAL BUILDINGS
2015 - 2019 FINANCIAL PLAN

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YEAR	BUILDING	DESCRIPTION OF WORK	2015 FINAL	BUDGETED SOURCE OF FUNDS										
				GENERAL REVENUE	RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		TOTAL		
					AMOUNT	NAME		AMOUNT	NAME	AMOUNT	NAME			
	SID	Sid Lighting Upgrade - LED Theatre Lights	25,000	-	25,000	NW-GAS TAX	-	-	-	-	-	-	-	25,000
		Total	345,000	-	345,000									345,000
2018	Sid	Equipment (NW - Theatre Equipment)	20,000	-	20,000	NW- THEATRE EQUIP								20,000
	SID	Sid Lighting Upgrade - LED Theatre Lights	25,000	-	25,000	NW-GAS TAX								25,000
		Total	45,000	-	45,000									45,000
2019	MUSEUM	Main Roof Replacement	100,000	-	100,000	NW-BLDG CAP								100,000
	Sid	Equipment (NW - Theatre Equipment)	20,000	-	20,000	NW- THEATRE EQUIP								20,000
	Sid	Sid Lighting Upgrade - LED Theatre Lights	25,000	-	25,000	NW-GAS TAX								25,000
		Total	145,000	-	145,000									145,000

CITY OF COURTENAY
 CITY FLEET REPLACEMENT PLAN
 2015 - 2019 FINANCIAL PLAN

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YEAR	DESCRIPTION OF WORK	2015 FINAL	GENERAL REVENUE	BUDGETED SOURCE OF FUNDS										
				RESERVE FUNDS		RESERVE FOR F.E.	DEBT PROCEEDS		OTHER REVENUE		TOTAL			
				AMOUNT	NAME		AMOUNT	BYLAW NO	AMOUNT	NAME				
2015	light vehicles-trucks/cargo van	217,000	-	217,000										217,000
	heavy vehicles-Dump Trucks	130,000	-	130,000										130,000
	heavy equipment - Pavement Patcher/Loaders	380,000	-	380,000										380,000
	Total	727,000	-	727,000										727,000
2016	Fleet Renewal	501,000	-	501,000										501,000
2017	Fleet Renewal	461,000	-	461,000										461,000
2018	Fleet Renewal	734,500	-	734,500										734,500
2019	Fleet Renewal	613,000	-	613,000										613,000

BUDGETED SOURCE OF CAPITAL FUNDS

PROJECT DESCRIPTION	2014 PROJECT STATUS	2015 PROJECT WORKPLAN	ASSET MGMT CATEGORY	2015 FINAL	GENERAL REVENUE		RESERVE FUNDS		DSY %/YR	DCC RESERVE		DEBT PROCEEDS		OTHER REVENUE	TOTAL		
					AMOUNT	NAME	AMOUNT	NAME		AMOUNT	%	AMOUNT	PTLAW NO			AMOUNT	PTLAW NO
CURB GUTTER SIDEWALK																	
5th & Menzies Ave, 2nd to 5th Street	CONSTRUCTION MAINTENANCE	CONSTRUCTION MAINTENANCE	RENEWAL	20,000					15,250		R2375		BL2539		20,000		
TOTAL CURB GUTTER SIDEWALK				20,000					15,250		4,750				20,000		
STORM DRAINAGE																	
Woods Culvert & 4th Storm Rehabilitation Design is complete/CONSTRUCTION	CONSTRUCTION	CONSTRUCTION	RENEWAL / NEW SERVICE	75,000					41,377						75,000		
Downsized Storm (Drainage - Complaint Repair) - DESIGN AND CONSTRUCTION	DESIGN / CONSTRUCTION	DESIGN / CONSTRUCTION	UPGRADE	45,000											45,000		
Lewick Road Storm Upgrade (Waters Place to North Outlet on VMP) - DESIGN/CONSTRUCT	PLANNING	DESIGN / CONSTRUCTION	UPGRADE	285,000											285,000		
2915 Saffield Road Drainage Realignment - DESIGN AND CONSTRUCTION	PRELIMINARY DESIGN	DESIGN / CONSTRUCTION	UPGRADE/ COMPLAINT DRIVEN	100,000					100,000						100,000		
Culvert Maintenance / Replacement (Various Locations) - Assessment, Design, Construction	PLANNING	PLANNING/ CONSTRUCTION	RENEWAL	150,000					150,000						150,000		
Tsolum River Flood Protection Project (Study)	PLANNING	PLANNING	STUDY	40,000					35,885						40,000		
STUDY / MODELING - Storm Management Plan (Upper Brooklyn Creek Tributary)	PLANNING	PLANNING	STUDY	76,000					45,750		D2375				76,000		
STUDY - City Storm Study Full capacity review & DCC Project list update	PLANNING	PLANNING	STUDY	80,000					59,602		D2375				80,000		
Woods Park Storm Outfall - DESIGN ONLY	PLANNING	PLANNING	RENEWAL	40,000					40,000						40,000		
Culvert (Box) Replacement Arden (south) (ex Wood) - CONSTRUCTION MAINTENANCE	CONSTRUCTION MAINTENANCE	CONSTRUCTION MAINTENANCE	RENEWAL	10,000					5,250		D4750				10,000		
Monitor Cr Culvert @ 1st Street (Rehab) tied to Sewer Projects Revisions @Morton	CONSTRUCTION MAINTENANCE	CONSTRUCTION MAINTENANCE	RENEWAL	10,000					10,000						10,000		
TOTAL STORM DRAINAGE				911,000					387,235		41,800			285,000	911,000		
PUBLIC WORKS YARD																	
Oil Water Separator	PLANNING	PLANNING	RENEWAL	30,000					30,000						30,000		
TOTAL PUBLIC WORKS YARD				30,000					30,000						30,000		

BUDGETED SOURCE OF CAPITAL FUNDS

PROJECT DESCRIPTION	2014 PROJECT STATUS	2015 PROJECT WORKPLAN	ASSET MGMT CATEGORY	2015 FINAL	RESERVE FUNDS		ISV COSTS	DCC RESERVE		DEBT PROCEEDS		OTHER REVENUE		TOTAL
					AMOUNT	NAME		AMOUNT	%	AMOUNT	BYLAW NO.	AMOUNT	NAME	
					REVENUE	GENERAL		AMOUNT	%	AMOUNT	BYLAW NO.	AMOUNT	NAME	
ROADS AND STREETS														
Crown Isle - Lewick Phase 2 (Uplands MHP to Malahat) 2014 DESIGN / 2015 CONSTRUCTION - widen road, lights	PRELIMINARY DESIGN	CONSTRUCTION	UP-GRADE	970,000	148,625	300,000	NW-Traffic Fine	41,000	230,375	D2375			250,000	970,000
Waters Place - DESIGN/CONSTRUCT TO ROUGH GRADE ONLY	DESIGN / CONSTRUCTION	DESIGN / CONSTRUCTION	UP-GRADE	220,000									220,000	220,000
1st Street Slope - DESIGN/CONSTRUCTION	PRELIMINARY DESIGN	DESIGN / CONSTRUCTION	UP-GRADE	150,000	150,000									150,000
12th Street - Stewart Ave to Urquhart Ave Design/CONSTRUCT	PRELIMINARY DESIGN	DESIGN / CONSTRUCTION	RENEWAL	151,200	133,649			11,551						151,200
Willemar at 26th St (17 to 26 STREET) - DESIGN ONLY (Surface/subsurface Infrastructure)	PRELIMINARY DESIGN	PRELIMINARY DESIGN	RENEWAL	40,000		23,662	INLAND RESERVE (Willemar Viewland)	9,138	7,200	D2375				40,000
10th St - Piercy to Willemar - DESIGN	PRELIMINARY DESIGN	PRELIMINARY DESIGN	RENEWAL	40,000	17,345			13,155	9,500	R2375				40,000
15th Street west of Willemar Ave-DESIGN	PRELIMINARY DESIGN	PRELIMINARY DESIGN	RENEWAL	40,000	40,000									40,000
Painting of 8th Street Bridge (PROJECT SCOPING & PERMITTING)	PRELIMINARY DESIGN	PRELIMINARY DESIGN	RENEWAL	25,000							25,000	BL 2227		25,000
CONCEPT DESIGN FOR 5 ROADS PROJECTS 2016 (13th Street - Willemar to Burgess; Cousins Ave - 20th to Willemar; 25th St (Grant Ave) - Kipatnick to 23rd; 3rd St - England to Cliffe; 10 St E; Hobson to Thorpe)	CONCEPTUAL DESIGN	CONCEPTUAL DESIGN	RENEWAL	40,000	40,000									40,000
Cliffe and Antfield-DESIGN	PRELIMINARY DESIGN	PRELIMINARY DESIGN	UP-GRADE	15,000	15,000									15,000
TOTAL ROADS AND STREETS				1,651,200	650,619	323,662		74,844	247,075		25,000		470,000	1,651,200
PAVING														
England Ave - 10th-12th St DESIGN/CONSTRUCT	PRELIMINARY DESIGN	DESIGN / CONSTRUCTION	RENEWAL	325,730		292,690	GAS TAX				37,040	BL2661		325,730
2nd Street- Cliffe Ave to England Ave DESIGN/CONSTRUCT	PRELIMINARY DESIGN	DESIGN / CONSTRUCTION	RENEWAL	400,000		342,558	GAS TAX				57,442	BL2661		400,000
Lewick Road paving @ NIC to Hospital Site	PLANNING	DESIGN / CONSTRUCTION	UP-GRADE	200,000									200,000	200,000
Road Re-Surfacing Program	PLANNING	PLANNING / CONSTRUCTION	MAINTENANCE	900,000		500,000	GAS TAX							500,000
Piercy Avenue, 17th Street to 28th Street, includes road base DESIGN	PRELIMINARY DESIGN	PRELIMINARY DESIGN	RENEWAL	40,000					9,500	R2375		BL2661		40,000
Parking Lot resurface-Duncan/4th Study for re-design	PRE-DESIGN / MAINTENANCE	DESIGN CONCEPT	RENEWAL	15,000				15,000						15,000
TOTAL PAVING				1,484,730		1,135,248		15,000	9,500		124,962		200,000	1,484,730

PROJECT DESCRIPTION	2014 PROJECT STATUS	2015 PROJECT WORKPLAN	ASSET MGMT CATEGORY	2015 FINAL	BUDGETED SOURCE OF CAPITAL FUNDS										
					GENERAL REVENUE		RESERVE FUNDS		RSV FOR FE	DOC RESERVE		DEBT PROCEEDS		OTHER REVENUE	
					AMOUNT	%	AMOUNT	NAME		AMOUNT	BYLAW NO	AMOUNT	BYLAW NO	AMOUNT	NAME
2015 PROJECTS															
TRAFFIC SIGNALS AND CONTROLS															
Audible Pedestrian Crossings - 2 @ 8,000 ea - Ph. 1	ANNUAL	CONSTRUCT (ANNUAL)	RENEWAL	20,000	20,000										20,000
Bus Shelters Construction - Carry Forward and complete 2014 projects	ANNUAL	CONSTRUCT	NEW SERVICE	22,666											22,666
Traffic Signal - Uninterrupted Power Supply (2)	ANNUAL	CONSTRUCT (ANNUAL)	RENEWAL	36,000	14,906			21,094							36,000
Fitzgerald Ave Cycle Improvements	CONSTRUCTION MAINTENANCE	CONSTRUCTION MAINTENANCE	NEW SERVICE	10,000		10,000	NM-GAS TAX								10,000
TOTAL TRAFFIC SIGNALS AND CONTROLS				88,666	34,906	10,000		21,094						22,666	88,666
TOTAL 2015				4,225,596	1,002,761	1,458,910		323,152				303,125		149,982	977,666
															4,225,596

BUDGETED SOURCE OF CAPITAL FUNDS														
PROJECT DESCRIPTION	PROJECT WORKPLAN	ASSET MGMT CATEGORY	2016 BUDGET	GENERAL REVENUE		RESERVE FUNDS		RSV for FE	DCI RESERVE		DEBT PROCEEDS		OTHER REVENUE	
				AMOUNT	%	AMOUNT	NAME		AMOUNT	%	RYLAW NO	AMOUNT	RYLAW NO	AMOUNT
2016 PROJECTS														
STORM DRAINAGE														
Woods Culvert & 4th Storm Rehabilitation Design is complete	CONSTRUCT	RENEWAL/ NEW SERVICE	5,000	5,000										5,000
Woods Culvert Outfall	CONSTRUCT	RENEWAL	250,000	250,000										250,000
Gatehouse Ditch	CONSTRUCT	UPGRADE	100,000	100,000										100,000
Lane between 5th & 6th from Duncan to England	CONSTRUCT	RENEWAL	175,000	120,000								55,000	BL 2681	175,000
Cliffe Avenue (10TH TO 11 TH STREETS) - DESIGN ONLY	PLANNING	RENEWAL	50,000	50,000										50,000
3rd Street Outfall to Courtenay River	PLANNING	RENEWAL	50,000	50,000										50,000
13th Street - Fitzgerald Ave to England Ave Ph 2 - Design/Construct	PLANNING	RENEWAL	200,000	160,716								39,284	BL 2939	200,000
Dogwood Storm	CONSTRUCTION MAINTENANCE	NEW SERVICE	5,000	5,000										5,000
2915 Suffolk Road Drainage re-alignment	CONSTRUCTION MAINTENANCE	UPGRADE	5,000	5,000										5,000
TOTAL STORM DRAINAGE			840,000	745,716								55,000		840,000
ROADS AND STREETS														
3rd St - England to cliffe	CONSTRUCT	RENEWAL	720,000	20,000										720,000
Lerwick N/S of Cummings	PRELIMINARY DESIGN	UPGRADE	20,000	20,000										20,000
10th St - Piercy to Willemar	PRELIMINARY DESIGN	RENEWAL	940,000	66,750										940,000
15th Street west of Willemar Ave-CONSTRUCT	PRELIMINARY DESIGN	RENEWAL	270,000	173,075										270,000
Painting of 5th Street Bridge	DETAILED DESIGN	RENEWAL	50,000	50,000										50,000
13th Street - Willemar to Burgess DESIGN 2016 CONSTRUCT 2017	DESIGN	RENEWAL	50,000	50,000										50,000
Cousins Ave - 20th to Willemar DESIGN 2016 CONSTRUCT 2017	DESIGN	RENEWAL	50,000	50,000										50,000

PROJECT DESCRIPTION	PROJECT WORKPLAN	ASSET MGMT CATEGORY	2016 BUDGET	RESERVE FUNDS		RSV For FE	DCC RESERVE		DEBT PROCEEDS		OTHER REVENUE		TOTAL		
				AMOUNT	NAME		AMOUNT	%	AMOUNT	BYLAW NO	AMOUNT	BYLAW NO		AMOUNT	NAME
				GENERAL REVENUE											
2016 PROJECTS															
26th St (Grant Ave) - Kilpatrick to 2nd DESIGN 2016 CONSTRUCT 2017	DESIGN	RENEWAL	40,000	40,000									40,000		
10 St E - Hobson to Thorpe DESIGN 2016 CONSTRUCT 2017	DESIGN	RENEWAL	65,000	65,000									65,000		
Traffic Median Extension Cliffe Ave North of Anfield	PLANNING	UPGRADE	40,000		40,000	Road Reserve							40,000		
Fitzgerald Avenue, 17th Street Intersection Upgrade - Design Only	CONCEPT DESIGN	RENEWAL/ UPGRADE	15,000	7,875			7,125	R4730					15,000		
Waters Pt - CONSTRUCT	PRELIMINARY DESIGN	UPGRADE	300,000										300,000		
Anderton Ave. Reconstruct Phase 2 (includes CG502) (ON HOLD Pending KFN discussions)	CONCEPT DESIGN	RENEW/ UPGRADE	25,000	1			5,938	R2375			300,000	HOSP BP REV	300,000		
Cliffe Ave. 1st Street to 3rd St - Design (ON HOLD Pending KFN discussions)	CONCEPT DESIGN	RENEW/ UPGRADE	20,000	15,250			4,750	R2375			19,062	Unexpended Dev	25,000		
10th St - Ptery to Willemar	CONSTRUCTION MAINTENANCE	RENEWAL	10,000	7,625			2,375	R2375					20,000		
12th Street - Stewart Ave to Urquhart Ave Design	CONSTRUCTION MAINTENANCE	RENEWAL	10,000	10,000									10,000		
1st Street Slope	CONSTRUCTION MAINTENANCE	UPGRADE	5,000	5,000									10,000		
Crown Isle - Lanrick Phase 2 (Upstarts WRP to Malahat) 2014 Design only	CONSTRUCTION MAINTENANCE	UPGRADE	10,000				2,375	D2375			7,625	Dev Contrib 005-11-4-055- 0550-06541	10,000		
TOTAL ROADS AND STREETS			2,640,000	580,576	772,800		309,593				976,687		2,640,000		
PAVING															
Ptery Avenue, 17th Street to 26th Street, includes road base 0.9km DESIGN/CONSTRUCT	CONSTRUCT	RENEWAL	2,385,000	2,746			566,438	R2375		165,816	BL2681	1,650,000	NEW DEBT 2,385,000		
Parking Lot resurface-Duncan/4th Study for re-design	DETAILED DESIGN & CONSTRUCTION	RENEWAL	100,000	100,000									100,000		
Majestic Dr, York Place and adjacent streets re & re asphalt bleeding 2016 Design and Construct	DETAILED DESIGN	RENEWAL	150,000	150,000									150,000		
Road Re-Surfacing Program	PLANNING	MAINTENANCE	500,000			500,000						GAS TAX	500,000		
Paving Projects - contingency provision	PLANNING	RENEWAL	150,000			150,000						GAS TAX	150,000		
Sheraton 1/2 Road at Hawk	PRELIMINARY DESIGN	RENEWAL	20,000	4,427						15,573	BL 2559		20,000		
26th Street - Cliffe to Fitzgerald	PRELIMINARY DESIGN	RENEWAL	45,000	62						44,938	BL 2681		45,000		

PROJECT DESCRIPTION	PROJECT WORKPLAN	ASSET MGMT CATEGORY	2016 BUDGET	BUDGETED SOURCE OF CAPITAL FUNDS											
				GENERAL REVENUE	RESERVE FUNDS		PSY for FE	DOC RESERVE		DEBT PROCEEDS		OTHER REVENUE			
					AMOUNT	NAME		AMOUNT	%	AMOUNT	BYLAW NO	AMOUNT	BYLAW NO	AMOUNT	NAME
2016 PROJECTS															
England Ave - 10th-22nd Str	CONSTRUCTION MAINTENANCE	RENEWAL	10,000	10,000											10,000
2nd Street: Cliffe Ave to England Ave	CONSTRUCTION MAINTENANCE	RENEWAL	10,000	10,000											10,000
TOTAL PAVING			8,370,000	277,235	650,000			15,573		210,754				1,550,000	3,370,000
TRAFFIC SIGNALS AND CONTROLS															
Audible Pedestrian Crossings - 2 @ 8,000 ea - Ph 1	CONSTRUCT (ANNUAL)	RENEWAL	20,000	20,000											20,000
Traffic Signal - Uninterrupted Power Supply (2)	CONSTRUCT (ANNUAL)	RENEWAL	36,000	36,000											36,000
TOTAL TRAFFIC SIGNALS AND CONTROLS			56,000	56,000	0	0	0	0	0	0	0	0	0	0	56,000
TOTAL 2016			6,906,000	1,658,527	1,422,800		54,857		255,754		2,625,687				6,906,000

PROJECT DESCRIPTION	GL ACCT	PROJECT WORKPLAN	ASSET MGMT CATEGORY	2017 BUDGET	RESERVE FUNDS		GOVT.		DECL. RESERVE		DEBT PROCEEDS		OTHER REVENUE	
					AMOUNT	NAME	GRANT	%	AMOUNT	%	BLAW NO.	AMOUNT	BLAW NO.	AMOUNT
2017 PROJECTS														
REVENUE														TOTAL
CURB GUTTER/SIDEWALK														
Willemar Ave. 24th to 26th	030-20-6-310-36794	CONSTRUCT	RENEWAL	10,000					2,375	R2375				10,000
Willemar Ave - 17th to 26th		CONSTRUCT	RENEWAL	10,000										10,000
TOTAL CURB GUTTER/SIDEWALK				20,000					2,375					20,000
STORM DRAINAGE														
Gatehouse Ditch		PRELIMINARY DESIGN	UPGRADE	10,000										10,000
Cliffe Avenue (10TH TO 11 TH STREET) - CONSTRUCTION		CONSTRUCT	RENEWAL	250,000										250,000
3rd Street Outfall to Courtenay River		DESIGN	RENEWAL	10,000										10,000
Lane between 5th & 6th from Duncan to England		DESIGN	RENEWAL	10,000										10,000
13th Street - Fitzgerald Ave to England Ave Ph 2 - Design/Construct	030-20-6-310-3120-86754	DESIGN	RENEWAL	10,000								10,000	BL 2681	10,000
Willemar Ave - 17th to 26th		CONSTRUCT	RENEWAL	1,650,000										1,650,000
Woods Culvert Outfall		CONSTRUCTION MAINTENANCE	RENEWAL	10,000										10,000
TOTAL STORM DRAINAGE				1,950,000									10,000	1,950,000
ROADS AND STREETS														
Willemar at 26th St	030-20-6-310-3120-71793	CONSTRUCT	RENEWAL	10,000					2,375	D2375				10,000
31st Street - Willemar to Burgess DESIGN 2016 CONSTRUCT 2017		CONSTRUCT	RENEWAL	1,035,000										1,035,000
Willemar at 26th St DESIGN 2015/2016; CONSTRUCT 2017	030-20-6-310-3120-71793	CONSTRUCT	RENEWAL	1,415,000										1,415,000
Cowles Ave - 20th to Willemar DESIGN 2016 CONSTRUCT 2017		CONSTRUCT	RENEWAL	2,450,000										2,450,000
25th St (Grant Ave) - Kilsbuck to 26th DESIGN 2016 CONSTRUCT 2017		CONSTRUCT	RENEWAL	750,000										750,000
10 St E - Hebron to Thomas DESIGN 2016 CONSTRUCT 2017		CONSTRUCT	RENEWAL	800,000										800,000
15th Street west of Willemar Ave	030-20-6-310-3120-86616	CONSTRUCTION MAINTENANCE	RENEWAL	10,000										10,000
Painting of 5th Street Bridge		CONSTRUCT	RENEWAL	2,917,400				1,964,900		7/A GRANT			424,697	BL2327
Traffic Median Extension Cliffe Ave North of Airfield		DESIGN	UPGRADE	5,000										5,000

PROJECT DESCRIPTION	GL ACCT	PROJECT WORKPLAN	ASSET MGMT CATEGORY	2017 BUDGET		REVENUE FUNDS		GOV'T		DC RESERVE		DEBT PROCEEDS		OTHER REVENUE	
				REVENUE	EXPENSE	AMOUNT	NAME	AMOUNT	%	AMOUNT	BLANK NO	AMOUNT	BLANK NO	AMOUNT	NAME
2017 PROJECTS															
Essexd Avenue, 17th Street Intersection Upgrade - Design Only	090-20-6-310-3120-71790	DETAIL DESIGN	UPGRADE	200,000	105,700					95,000	R41750				200,000
13th Street - Willmer to Burgess		PRELIMINARY DESIGN	RENEWAL	10,000	10,000										10,000
Coulins Ave - 20th to Willmar		PRELIMINARY DESIGN	RENEWAL	10,000	10,000										10,000
25th St (Grant Ave) - Kilpatrick to 29th		PRELIMINARY DESIGN	RENEWAL	10,000	10,000										10,000
3rd St - Engled to Cliffe		PRELIMINARY DESIGN	RENEWAL	10,000	10,000										10,000
10 St E - Hebron to Troope		PRELIMINARY DESIGN	RENEWAL	10,000	10,000										10,000
Lenwick N/S of Cummings	090-20-6-310-3120-71774	DESIGN/ CONSTRUCT	UPGRADE	400,000	400,000										400,000
TOTAL ROADS AND STREETS				10,072,400	11,135,574			1,954,400		97,375		424,697		6,400,000	10,072,400
PAVING															
Parking Lot resurface-Duncan/4th PATCHING completed in 2014, review project in 2017	090-20-6-310-3120-86927	DESIGN	RENEWAL	10,000	10,000										10,000
Pleary Avenue, 17th Street to 26th Street, includes road base DESIGN	090-20-6-310-3120-86908	CONSTRUCTION MAINTENANCE	RENEWAL	20,000	20,000					4,750	R2375		15,250	812881	20,000
TOTAL PAVING				30,000	30,000			0		4,750			15,250	0	30,000
TRAFFIC SIGNALS AND CONTROLS															
Audible Pedestrian Crossings - 2 @ 8,000 ea - Ph 1	090-20-6-310-3140-87221	CONSTRUCT (ANNUAL)	RENEWAL	20,000	20,000										20,000
Traffic Signal - Uninterrupted Power Supply (2)	090-20-6-310-3140-87227	CONSTRUCT (ANNUAL)	RENEWAL	36,000	36,000										36,000
Pedestrian signals - location to be determined (reuse Ped signals from Lenwick/Mission)	090-20-6-310-3140-87228	CONSTRUCT	RENEWAL	25,000	25,000										25,000
TOTAL TRAFFIC SIGNALS AND CONTROLS				81,000	81,000			0		0			0	0	81,000
TOTAL 2017				11,134,400	12,161,148			1,954,400		104,125		424,697		8,410,000	12,161,148

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2018 Budget	BUDGETED SOURCE OF CAPITAL FUNDS											
				GENERAL		RESERVE FUNDS		RSV for FE		DCC RESERVE		DEBT PROCEEDS		OTHER REVENUE	
				REVENUE	AMOUNT	NAME	AMOUNT	RSV for FE	AMOUNT	%	AMOUNT	BYLAW NO	AMOUNT	BYLAW NO	AMOUNT
2018 PROJECTS															
CURB GUTTER SIDEWALK															
TOTAL CURB GUTTER SIDEWALK															
STORM DRAINAGE															
TOTAL STORM DRAINAGE															
PUBLIC WORKS YARD															
TOTAL PUBLIC WORKS YARD															
ROADS AND STREETS															
TOTAL ROADS AND STREETS															
PAVING															
TOTAL PAVING															
TRAFFIC SIGNALS AND CONTROLS															
Audible Pedestrian Crossings - 2 @ 8,000 ea - Ph 1	CONSTRUCT (ANNUAL)	RENEWAL	20,000	20,000											20,000
Traffic Signal - Uninterrupted Power Supply (2)	CONSTRUCT (ANNUAL)	RENEWAL	36,000	36,000											36,000
Pedestrian signals - location to be determined (reuse Ped signals from Lewis/Mission)	CONSTRUCT (ANNUAL)	RENEWAL	25,000	25,000											25,000
TOTAL TRAFFIC SIGNALS AND CONTROLS			81,000	81,000											81,000
TOTAL 2018			81,000	81,000											81,000

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2019 PROV	BUDGETED SOURCE OF CAPITAL FUNDS													
				GENERAL		RESERVE FUNDS		RSY for FE	DCI RESERVE		DEBT PROCEEDS		OTHER REVENUE				
				REVENUE	AMOUNT	AMOUNT	NAME		AMOUNT	%	AMOUNT	%	AMOUNT	BYLAW NO	AMOUNT	BYLAW NO	AMOUNT
2019 PROJECTS																	
CURB GUTTER SIDEWALK																	
TOTAL CURB GUTTER SIDEWALK																	
STORM DRAINAGE																	
TOTAL STORM DRAINAGE																	
PUBLIC WORKS YARD																	
TOTAL PUBLIC WORKS YARD																	
ROADS AND STREETS																	
TOTAL ROADS AND STREETS																	
PAVING																	
TOTAL PAVING																	
TRAFFIC SIGNALS AND CONTROLS																	
Audible Pedestrian Crossings - 2 @ 8,000 ea - Ph 1	CONSTRUCT (ANNUAL)	RENEWAL	20,000	-	20,000												20,000
Traffic Signal - Uninterrupted Power Supply (Z)	CONSTRUCT (ANNUAL)	RENEWAL	35,000	-	35,000												35,000
Pedestrian signals - location to be determined (reuse Ped signals from Lenwisk/Mission)	CONSTRUCT (ANNUAL)	RENEWAL	25,000	-	25,000												25,000
TOTAL TRAFFIC SIGNALS AND CONTROLS			80,000	-	80,000												80,000
TOTAL 2019			81,000	-	81,000												81,000

CITY OF COURTENAY
 WATER CAPITAL FUND
 5 YEAR CAPITAL PLAN - 2015-2019

SCHEDULE G

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2015 BUDGET	USER FEES	RESERVE FUNDS		RESERVE FOR F.E.		DCC RESERVE		OTHER REVENUE		TOTAL
					AMOUNT	NAME	AMOUNT	NAME	AMOUNT	NAME	AMOUNT	NAME	
SWWD Changeover - concept/design	PLANNING / PRELIMINARY DESIGN	NEW SERVICE	100,000	-			100,000						100,000
Comox Road Improvements - Phase 3 DESIGN	PRELIMINARY DESIGN	RENEWAL	15,000	-			13,575	1,425	W0950				15,000
Willemar Ave - 17th Street to 26th Street - Completion of existing project	DETAILED DESIGN	RENEWAL	29,348	5,294			17,084	6,970	W2375				29,348
Menzies & 5th AC water Main replace - completion of 2013 project	CONSTRUCTION MAINTENANCE	RENEWAL	10,000	-			10,000						10,000
Vanier Drive -Water Main Installation	CONSTRUCTION	NEW SERVICE	5,000	-			5,000						5,000
2nd Street (Cliffe to England Ave) Main replacement	DETAILED DESIGN / CONSTRUCTION	RENEWAL	140,000	47,697			92,303						140,000
12th Street (Stewart to Urquart Ave) Main replace	DETAILED DESIGN / CONSTRUCTION	RENEWAL	75,000	33,449			41,551						75,000
South Courtenay - water supply changeover to properties within the Royston LSA - CVRD CICC's	CICC	NEW SERVICE	340,000	287,703			52,297						340,000
Piercy Ave 26th to 29th Ph 2 - Replace/Re-size	DESIGN	RENEWAL	25,000	25,000									25,000
England Ave. (10th to 12th Street)	DETAILED DESIGN / CONSTRUCTION	RENEWAL	100,000	100,000									100,000
10th Street - Willemar Ave to Piercy Ave	DETAILED DESIGN	RENEWAL	25,000	25,000									25,000
15th Street - West end to Willemar Ave	DETAILED DESIGN	RENEWAL	15,000	15,000									15,000
1000m of watermain replacement	CONSTRUCTION	RENEWAL	500,000	-	500,000	CFW - GAS TAX							500,000
TOTAL 2015 CAPITAL PLAN		Total 2015 Capital Plan	1,379,348	539,143	500,000		331,810	8,395					1,379,348

CITY OF COURTENAY
 WATER CAPITAL FUND
 5 YEAR CAPITAL PLAN - 2015-2019

SCHEDULE G

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2015 BUDGET	USER FEES	SOURCE OF FUNDS						TOTAL	
					RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		
					AMOUNT	NAME		AMOUNT	NAME	AMOUNT		NAME
			2016									
SWWD Changeover - construction	CONSTRUCTION	NEW SERVICE	400,000	291,131						108,869	400,000	
10th Street - Willemar Ave to Piercy Ave	CONSTRUCTION	RENEWAL	225,000	225,000							225,000	
Piercy Ave - 17th St to 28th St	CONSTRUCTION	RENEWAL	340,000	340,000							340,000	
15th Street - West end to Willemar Ave	CONSTRUCTION	RENEWAL	90,000	90,000							90,000	
Vanier Drive -Water Main Installation	CONSTRUCTION	NEW SERVICE	200,000	95,000		from 2014	105,000				200,000	
1000m of watermain replacement	CONSTRUCTION	RENEWAL	500,000	-	500,000	CWF - GAS TAX					500,000	
TOTAL 2016 CAPITAL PLAN		Total 2016 Capital Plan	1,755,000	1,041,131	500,000	-	105,000	-	108,869	-	1,755,000	

CITY OF COURTENAY
 WATER CAPITAL FUND
 5 YEAR CAPITAL PLAN - 2015-2019

SCHEDULE G

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2015 BUDGET	USER FEES	SOURCE OF FUNDS						TOTAL	
					RESERVE FUNDS		RESERVE FOR F.E.	DCC RESERVE		OTHER REVENUE		
					AMOUNT	NAME		AMOUNT	NAME	AMOUNT		NAME
			2017									
SWWD Changeover - construction			400,000	400,000							400,000	
SWWD Changeover - CYRD CICC's			340,000	340,000							340,000	
Willemar Ave - 17th Street to 26th Street - Construction	CONSTRUCTION	RENEWAL	520,000	274,500		122,000	123,500	WZ375			520,000	
1000m of watermain replacement			500,000	-				CWF - GAS TAX			500,000	
TOTAL 2017 CAPITAL PLAN			1,760,000	1,014,500		122,000	123,500	-			1,760,000	
			2018									
1000m of watermain replacement		RENEWAL	500,000	-				CWF - GAS TAX			500,000	
New service projects		NEW SERVICE	500,000	500,000							500,000	
TOTAL 2018 CAPITAL PLAN			1,000,000	500,000				-			1,000,000	
			2019									
1000m of watermain replacement		RENEWAL	500,000	-				CWF - GAS TAX			500,000	
New Service projects		NEW SERVICE	500,000	500,000							500,000	
TOTAL 2019 CAPITAL PLAN			1,000,000	500,000				-			1,000,000	
			6,894,348	3,594,774		558,810	131,895	-		108,869	6,894,348	

SEWER CAPITAL FUND
5 YEAR CAPITAL PLAN - 2015-2019

SCHEDULE H

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2015 BUDGET	USER	RESERVE FUNDS				SOURCE OF FUNDS				TOTAL
					AMOUNT	NAME	FOR F.E.	GRANT	AMOUNT	NAME	AMOUNT	NAME	
FEES	AMOUNT	NAME	FOR F.E.	GRANT	AMOUNT	NAME	AMOUNT	NAME	AMOUNT				
Mansfield Lift Station - New generator	DESIGN/ CONSTRUCTION	MAINTENANCE / UPGRADE	50,000				50,000						50,000
Carmanah & Valcourt Cres - Design and Construction	DETAILED DESIGN	RENEWAL/ UPGRADE CAPACITY	270,000	68,625			106,285			64,125	\$2375	30,965	270,000
South Courtenay Sewer Planning/Capacity Provisions (Local Area Service)	PLANNING	NEW SERVICE	100,000	84,792			15,208						100,000
1st Street Up Stream of Lift Station MH 3-501 to 3-504 - DESIGN	PLANNING	RENEWAL/ UPGRADE CAPACITY	55,000	54,739						261	\$4750		55,000
Replace AC Pressure Force Main on all Lift Sta - Phase 1 Design 1st St Sta to discharge - DESIGN	PLANNING	RENEWAL/ UPGRADE CAPACITY	75,000	57,188						17,813	\$2375		75,000
Sandpiper Dr Sewer- Planning, Design, Local Area Service	PLANNING	NEW SERVICE	60,000	-			60,000						60,000
1st Street Lift Station - DESIGN	PLANNING	RENEWAL	105,000	-		20,000	85,000						105,000
Anderton Lift Station - DESIGN	PLANNING	RENEWAL	105,000	-		50,000	55,000						105,000
Sewer Flush Truck - REPLACEMENT	PLANNING	RENEWAL	400,000	-		400,000	Swr ECP						400,000
Piercy Ave (17th -26th Str)	DESIGN	RENEWAL	25,000	25,000									25,000
Willemar Ave (17th to 26th)	DESIGN	RENEWAL	25,000	25,000									25,000
2nd Street - Cliffe to England - DESIGN/ CONSTRUCTION	PRELIMINARY DESIGN	RENEWAL	248,000	248,000									248,000
12th Street - Stewart to Urquart Ave - DESIGN/ CONSTRUCTION	PRELIMINARY DESIGN	RENEWAL	132,000	132,000									132,000
10th Street - Willemar Ave to Piercy Ave - DESIGN/ CONSTRUCTION	PRELIMINARY DESIGN	RENEWAL	37,000	37,000									37,000
15th Street - West end to Willemar Ave - DESIGN/ CONSTRUCTION	PRELIMINARY DESIGN	RENEWAL	25,000	25,000									25,000
North Courtenay Sanitary Extension (remaining areas within Courtenay) - PLANNING / CONCEPT	PLANNING	NEW SERVICE	40,000	40,000									40,000
Headquarters Road (Glacier Rd to Vanier Dr)/Vanier Dr (Headquarters Rd to High School Entrance) PH. 1 - Design/Construction	CONSTRUCTION MAINTENANCE	NEW SERVICE	21,000	11,000			10,000						21,000
1st Street @ Morrison Creek - Sewer Repairs	CONSTRUCTION MAINTENANCE	RENEWAL	5,000	-			5,000						5,000
TOTAL 2015 CAPITAL PLAN			1,778,000	808,343	470,000	386,493	-	82,199	30,965	-	-	1,778,000	

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2015 BUDGET	SOURCE OF FUNDS						TOTAL						
				USER	RESERVE FUNDS		GOVT	OTHER REVENUE								
					AMOUNT	NAME		FOR F.E.	GRANT		AMOUNT	NAME				
Main Replacement 26th St - Cliffe to Fitzgerald		RENEWAL	94,500	72,056					22,444	\$2375					94,500	
South Courtenay Sewer Extension (Local Area Service) - DESIGN & CONSTRUCTION PHASE 1 OF 2	DETAILED DESIGN/ CONSTRUCT	NEW SERVICE	1,800,000	-										1,800,000	DEBT / to be set up as a Local Service Area	1,800,000
1st Street Lift Station - CONSTRUCTION	CONSTRUCT	RENEWAL	1,900,000	-		1,900,000	GAS TX									1,900,000
Anderton Lift Station - CONSTRUCTION	CONSTRUCT	RENEWAL	2,000,000	-		2,000,000	GAS TX									2,000,000
10th Street - Willemar Ave to Piercy Ave - DESIGN/ CONSTRUCTION	CONSTRUCTION	RENEWAL	153,000	153,000												153,000
1st Street Up Stream of Lift Station MH 9-501 to 3-504 - CONSTRUCTION	CONSTRUCT	RENEWAL / UPGRADE CAPACITY	300,000	157,500					142,500	\$4750						300,000
Scada System - IMPLEMENTATION	INSTALLATION	NEW SERVICE	50,000	-		50,000	GAS TX									50,000
Sandpiper Dr Sewer, Local Area Service - CONSTRUCTION	CONSTRUCTION	NEW SERVICE	200,000	200,000											Comm fees	200,000
15th Street - West end to Willemar Ave - DESIGN/ CONSTRUCTION	CONSTRUCTION	RENEWAL	125,000	125,000												125,000
Piercy Ave - 17th St to 26th St	TENDER READY	RENEWAL	610,000	610,000												610,000
Old Island Hwy / Comox Road (fronting Lewis Centre) - Replacement.	PLANNING	RENEWAL / UPGRADE CAPACITY	5,000	5,000												5,000
North CTNY Sanitary Extension (remaining areas within Courtenay) - PLANNING / CONCEPT	PRELIMINARY DESIGN	NEW SERVICE	40,000	40,000												40,000
2nd Street - Cliffe to England	CONSTRUCTION MAINTENANCE	RENEWAL	3,000	3,000												3,000
12th Street - Stewart to Urquhart Ave	CONSTRUCTION MAINTENANCE	RENEWAL	3,000	3,000												3,000
10th Street - Willemar Ave to Piercy Ave	CONSTRUCTION MAINTENANCE	RENEWAL	3,000	3,000												3,000
15th Street - West end to Willemar Ave	CONSTRUCTION MAINTENANCE	RENEWAL	3,000	3,000												3,000
TOTAL 2016 CAPITAL PLAN			7,289,500	1,374,556		3,950,000			164,944					1,800,000		7,289,500

2016

PROJECT DESCRIPTION	PROJECT STATUS	ASSET MGMT CATEGORY	2015 BUDGET	SOURCE OF FUNDS										TOTAL			
				USER		RESERVE FUNDS		RESERVE		GOV'T		DCC RESERVE			OTHER REVENUE		
				FEES	AMOUNT	NAME	AMOUNT	FOR F.E.	GRANT	AMOUNT	NAME	AMOUNT	NAME		AMOUNT		
ARDEN TRUNK SEWER - Complete concept design for land acquisition and preliminary design.	CONCEPT/PRE-DESIGN	NEW SERVICE/CAPACITY	500,000	262,500								237,500	5475				500,000
Willmar Ave - 17th Street to 26th Street	TENDER READY	RENEWAL	680,000	518,500								161,500	52375				680,000
10th Street East & Sika Ave - MH Improvements PHASE 1	PLANNING	RENEWAL/UPGRADE CAPACITY	30,000	22,875								7,125	52375				30,000
Superstore / Williams Road / Back Road Trunk Sewer Replacement - DESIGN	DESIGN		75,000	75,000													75,000
Sika Ave Sewer Replacement - DESIGN	DESIGN		25,000	25,000													25,000
TOTAL 2017 CAPITAL PLAN			1,310,000	903,875								406,125					1,310,000
Provision for Projects			725,000	725,000													725,000
TOTAL 2018 CAPITAL PLAN			725,000	725,000													725,000
Provision for Projects			750,000	750,000													750,000
TOTAL 2019 CAPITAL PLAN			750,000	750,000													750,000

2015	New Works Reserve BL1835											Total				
	Surplus	Capital Funds C/Fwd	Gaming Revenue	Unexpended Capital Borrowing	Traffic Fine Revenue	Capital Building Fund	Community Works Fund	Other New Works Funds	Amenity Reserves	Infrastructure Renewal	Machinery & Equipment Reserve		Public Parking Reserve	Land Sale Reserve	Parkland Acquisition Reserve	DCC's
Dec 31, 2014 balance forward	5,554,883	1,175,277	1,404,586	2,952,874	747,371	866,211	4,008,321	2,230,126	380,675	-	2,181,962	30,161	158,220	184,729	2,491,050	24,366,446
Grants								20,000								1,318,601
Contributions			825,000					150,000								1,275,000
Transfer from Operating Fund						50,000		255,000	50,000	43,000	575,000	4,500			300,000	977,500
Interest Earnings			7,023	2,952,874	3,737	4,331	20,042	11,151	1,903	-	10,910	151	791	924	12,455	73,417
Subtotal	5,554,883	1,175,277	2,236,609	2,952,874	1,031,512	920,542	5,046,559	2,666,277	432,578	43,000	2,767,872	34,812	159,011	185,653	2,803,506	28,010,964
Transfer to fund operating costs	(217,301)		(725,000)		(365,278)	(102,000)	(550,000)	(51,502)	(30,000)							(2,041,081)
Transfer to fund capital projects	(3,037,796)	(1,175,277)	(100,000)	(629,157)	(300,000)	(152,600)	(2,291,865)	(604,227)			(1,572,000)				(373,300)	(10,236,222)
Dec 31, 2015 projected year end	2,299,786	-	1,411,609	2,323,717	366,234	665,942	2,204,694	2,010,548	402,578	43,000	1,195,872	34,812	159,011	185,653	2,430,206	15,733,661

Interest used to calc earnings 0.50%

2016	New Works Reserve BL1835											Total				
	Surplus	Capital Funds C/Fwd	Gaming Revenue	Unexpended Capital Borrowing	Traffic Fine Revenue	Capital Building Fund	Community Works Fund	Other New Works Funds	Amenity Reserves	Infrastructure Renewal	Machinery & Equipment Reserve		Public Parking Reserve	Land Sale Reserve	Parkland Acquisition Reserve	DCC's
Dec 31, 2015 balance forward	2,299,786	-	1,411,609	2,323,717	366,234	665,942	2,204,694	2,010,548	402,578	43,000	1,195,872	34,812	159,011	185,653	2,430,206	15,733,661
Grants								20,000								1,369,511
Contributions			825,000					150,000								1,275,000
Transfer from Operating Fund						50,000		260,000	50,000	43,000	600,000	4,500			900,000	1,007,500
Interest Earnings			7,058	2,323,717	1,831	3,330	11,023	10,053	2,013	215	5,979	174	795	928	12,151	55,551
Subtotal	2,299,786	-	2,243,667	2,323,717	648,469	719,272	3,284,825	2,450,600	454,591	86,215	1,801,851	39,486	159,806	186,581	2,742,357	19,441,223
Transfer to fund operating costs	(500,000)		(825,000)		(370,492)	(70,000)	(1,550,000)	(40,000)			(561,000)				(927,439)	(1,735,492)
Transfer to fund capital projects								(40,000)								(3,959,950)
Dec 31, 2016 projected year end	1,799,786	-	1,418,667	1,953,106	277,977	649,272	1,734,825	1,929,800	454,591	86,215	1,240,851	39,486	159,806	186,581	1,814,918	13,745,881

Interest used to calc earnings 0.50%

2017	New Works Reserve BL1835											Total				
	Surplus	Capital Funds C/Fwd	Gaming Revenue	Unexpended Capital Borrowing	Traffic Fine Revenue	Capital Building Fund	Community Works Fund	Other New Works Funds	Amenity Reserves	Infrastructure Renewal	Machinery & Equipment Reserve		Public Parking Reserve	Land Sale Reserve	Parkland Acquisition Reserve	DCC's
Dec 31, 2016 balance forward	1,799,786	-	1,418,667	1,953,106	277,977	649,272	1,734,825	1,929,800	454,591	86,215	1,240,851	39,486	159,806	186,581	1,814,918	13,745,881
Grants								20,000								1,369,511
Contributions			825,000					150,000								1,275,000
Transfer from Operating Fund						50,000		260,000	50,000	43,000	605,000	4,500			300,000	1,012,500
Interest Earnings			14,187	1,953,106	2,780	6,493	17,348	19,298	4,546	862	12,409	395	1,598	1,866	18,149	99,930
Subtotal	1,799,786	-	2,257,854	1,953,106	561,161	705,765	2,821,280	2,379,098	509,137	130,077	1,858,260	44,381	161,404	188,447	2,133,067	17,502,822
Transfer to fund operating costs	(300,000)		(825,000)		(373,714)	(700,000)	(25,000)	(40,000)			(521,000)				(166,250)	(1,538,714)
Transfer to fund capital projects								(40,000)								(2,160,197)
Dec 31, 2017 projected year end	1,499,786	-	1,432,854	1,578,159	187,447	5,765	2,796,280	1,966,098	509,137	130,077	1,337,260	44,381	161,404	188,447	1,966,817	13,803,911

Interest used to calc earnings 1.00%

CITY OF COURTENAY
 General Fund Reserves
 2015 General Reserve Fund Summary - Anticipated Position

New Works Reserve, BL1835

	Surplus	Capital Funds C/Fwd	Gaming Revenue	Unexpended Capital Borrowing	Traffic Fine Revenue	Capital Building Fund	Community Works Fund	Other New Works Funds	Amenity Reserves	Infrastructure Renewal	Machinery & Equipment Reserve	Public Parking Reserve	Land Sale Reserve	Parkland Acquisition Reserve	DCC's	Total
2018																
Dec 31, 2017 balance forward	1,499,786	-	1,432,854	1,578,159	187,447	5,765	2,796,280	1,966,098	509,137	130,077	1,337,260	44,381	161,404	188,447	1,966,817	13,803,911
Grants																
Contributions			825,000		280,404		1,119,962	20,000							300,000	1,420,366
Transfer from Operating Fund								260,000	50,000	43,000	610,000	4,500	4,000,000			5,275,000
Interest Earnings			14,329		1,874	58	27,963	19,661	5,091	1,301	13,373	444	1,614	1,884		1,017,500
Subtotal	1,499,786	-	2,272,182	1,578,159	469,725	55,822	3,944,205	2,415,759	564,228	174,378	1,960,632	49,325	4,163,018	190,331	2,286,485	21,624,036
Transfer to fund operating costs	(100,000)		(825,000)		(378,698)			(40,000)								(1,343,698)
Transfer to fund capital projects				(790,000)			(25,000)	(268,000)			(794,500)		(4,000,000)		(65,313)	(5,942,813)
Dec 31, 2018 projected year end	1,399,786	-	1,447,182	788,159	91,027	55,822	3,919,205	2,107,759	564,228	174,378	1,166,132	49,325	163,018	190,331	2,221,172	14,337,525

Interest used to calc earnings

New Works Reserve, BL1835

	Surplus	Capital Funds C/Fwd	Gaming Revenue	Unexpended Capital Borrowing	Traffic Fine Revenue	Capital Building Fund	Community Works Fund	Other New Works Funds	Amenity Reserves	Infrastructure Renewal	Machinery & Equipment Reserve	Public Parking Reserve	Land Sale Reserve	Parkland Acquisition Reserve	DCC's	Total
2019																
Dec 31, 2018 balance forward	1,399,786	-	1,447,182	788,159	91,027	55,822	3,919,205	2,107,759	564,228	174,378	1,166,132	49,325	163,018	190,331	2,221,172	14,337,525
Grants																
Contributions			825,000		280,404		1,119,962	20,000							300,000	1,420,366
Transfer from Operating Fund								250,000	50,000	43,000	615,000	4,500	4,000,000			1,022,500
Interest Earnings			14,472		910	58	39,192	21,078	5,642	1,744	1,661	493	1,630	1,903		1,214,496
Subtotal	1,399,786	-	2,286,654	788,159	372,342	106,381	5,078,359	2,558,837	6,198,700	2,191,122	1,792,794	54,318	164,648	192,235	2,543,384	18,176,887
Transfer to fund operating costs			(825,000)		(344,782)			(40,000)								(1,209,782)
Transfer to fund capital projects				(788,159)		(100,000)		(162,000)			(613,000)				(65,313)	(1,728,472)
Dec 31, 2019 projected year end	1,399,786	-	1,461,654	-	27,560	6,381	5,078,359	2,356,837	6,198,700	2,191,122	1,179,794	54,318	164,648	192,235	2,478,071	15,236,633

Interest used to calc earnings

2015 Financial Plan	Surplus	Unexpended		Meter	Machinery & Equipment	Water DCC	Total
		Capital Funds C/Fwd	Capital Borrowing				
Dec 31, 2014 bal fwd	1,722,652	558,810	108,869	1,233,402	266,659	191,151	4,447,401
Contributions						40,000	40,000
Transfer from Operating Fund					27,250	30,000	57,250
Interest Earnings				8,634	1,867	1,338	14,399
Subtotal	1,722,652	558,810	108,869	1,242,036	295,776	222,489	4,559,050
Budgeted Use - Operating	(223,932)			(6,500)	(25,000)		(255,432)
Budgeted Use - Capital		(331,810)				TBD	(340,205)
Dec 31, 2015 proj .year end	1,498,720	227,000	108,869	1,235,536	270,776	222,489	3,963,413

2016	Surplus	Unexpended		Meter	Machinery & Equipment	Water DCC	Total
		Capital Funds C/Fwd	Capital Borrowing				
Dec 31, 2015 bal fwd	1,498,720	227,000	108,869	1,235,536	270,776	222,489	3,963,413
Contributions						50,000	50,000
Transfer from Operating Fund					27,250	30,000	57,250
Interest Earnings				9,267	1,895	1,669	15,831
Subtotal	1,498,720	227,000	108,869	1,244,802	299,921	254,158	4,086,494
Budgeted Use - Operating	(610,032)			(6,500)	(25,250)		(641,782)
Budgeted Use - Capital		(227,000)	(108,869)			TBD	(335,869)
Dec 31, 2016 proj .year end	888,688	-	-	1,238,302	274,671	254,158	3,108,843

2017	Surplus	Unexpended		Meter	Machinery & Equipment	Water DCC	Total
		Capital Funds C/Fwd	Capital Borrowing				
Dec 31, 2016 bal fwd	888,688	-	-	1,238,302	274,671	254,158	3,108,843
Contributions						50,000	50,000
Transfer from Operating Fund					27,250	30,000	57,250
Interest Earnings				9,287	1,923	1,906	16,514
Subtotal	888,688	-	-	1,247,590	303,844	286,064	3,232,607
Budgeted Use - Operating	(513,767)			(6,500)	(25,503)		(545,770)
Budgeted Use - Capital						TBD	(123,500)
Dec 31, 2017 proj .year end	374,921	-	-	1,241,090	278,341	286,064	2,563,337

2018	Surplus	Unexpended		Meter	Machinery & Equipment	Water DCC	Total
		Capital Funds C/Fwd	Capital Borrowing				
Dec 31, 2017 bal fwd	374,921	-	-	1,241,090	278,341	286,064	2,563,337
Contributions						50,000	50,000
Transfer from Operating Fund					27,250	34,000	61,250
Interest Earnings				12,411	1,948	2,861	25,633
Subtotal	374,921	-	-	1,253,500	307,539	322,925	2,700,220
Budgeted Use - Operating				(6,500)	(25,758)		(32,258)
Budgeted Use - Capital						TBD	-
Dec 31, 2018 proj .year end	374,921	-	-	1,247,000	281,781	322,925	2,667,962

2019	Surplus	Unexpended		Meter	Machinery & Equipment	Water DCC	Total
		Capital Funds C/Fwd	Capital Borrowing				
Dec 31, 2018 bal fwd	374,921	-	-	1,247,000	281,781	322,925	2,667,962
Contributions						50,000	50,000
Transfer from Operating Fund					27,250	39,000	66,250
Interest Earnings				12,470	1,972	3,229	26,680
Subtotal	374,921	-	-	1,259,471	311,004	365,154	2,810,892
Budgeted Use - Operating				(6,500)	(26,015)		(32,515)
Budgeted Use - Capital						TBD	-
Dec 31, 2019 proj .year end	374,921	-	-	1,252,971	284,989	365,154	2,778,377

Interest used to calc earnings

1.00%

2015	Surplus	Capital Funds		Unexpended Capital		Machinery & Equipment	Sewer DCC	Total
		C/Fwd	Borrowing	Sewer Utility	Reserve	Funds		
Dec 31, 2014 balance forward	2,356,871	386,493	30,965	420,644	472,717	195,010	3,862,700	
Contributions						50,000	50,000	
Transfer from Operating Fund					75,000		75,000	
Interest Earnings				2,945	3,309	1,365	7,619	
Subtotal	2,356,871	386,493	30,965	423,589	551,026	246,375	3,995,319	
Budgeted Use - Operating	(527,146)			(40,000)			(567,146)	
Budgeted Use - Capital		(386,493)	(30,965)	(11,438)	(400,000)	(82,199)	(911,095)	
Dec 31, 2015 projected year end	1,829,725	-	-	372,151	151,026	164,176	2,517,078	

2016	Surplus	Capital Funds		Unexpended Capital		Machinery & Equipment	Sewer DCC	Total
		C/Fwd	Borrowing	Sewer Utility	Reserve	Funds		
Dec 31, 2015 balance forward	1,829,725	-	-	372,151	151,026	164,176	2,517,078	
Contributions						100,000	100,000	
Transfer from Operating Fund					75,000		75,000	
Interest Earnings				2,605	1,057	1,149	4,811	
Subtotal	1,829,725	-	-	374,756	227,083	265,325	2,696,889	
Budgeted Use - Operating	(887,787)			(35,000)			(922,787)	
Budgeted Use - Capital						(164,944)	(164,944)	
Dec 31, 2016 projected year end	941,938	-	-	339,756	227,083	100,381	1,609,158	

2017	Surplus	Capital Funds		Unexpended Capital		Machinery & Equipment	Sewer DCC	Total
		C/Fwd	Borrowing	Sewer Utility	Reserve	Funds		
Dec 31, 2016 balance forward	941,938	-	-	339,756	227,083	100,381	1,609,158	
Contributions						150,000	150,000	
Transfer from Operating Fund					75,000		75,000	
Interest Earnings				2,378	1,590	703	4,671	
Subtotal	941,938	-	-	342,134	303,673	251,084	1,838,829	
Budgeted Use - Operating	(348,057)			(30,000)			(378,057)	
Budgeted Use - Capital						(244,625)	(244,625)	
Dec 31, 2017 projected year end	593,881	-	-	312,134	303,673	6,459	1,216,147	

2018	Surplus	Capital Funds		Unexpended Capital		Machinery & Equipment	Sewer DCC	Total
		C/Fwd	Borrowing	Sewer Utility	Reserve	Funds		
Dec 31, 2017 balance forward	593,881	-	-	312,134	303,673	6,459	1,216,147	
Contributions						150,000	150,000	
Transfer from Operating Fund					75,000		75,000	
Interest Earnings				2,185	2,126	45	4,356	
Subtotal	593,881	-	-	314,319	380,798	156,504	1,445,502	
Budgeted Use - Operating	(18,870)			(30,000)			(48,870)	
Budgeted Use - Capital							-	
Dec 31, 2018 projected year end	575,011	-	-	284,319	380,798	156,504	1,396,632	

2019	Surplus	Capital Funds		Unexpended Capital		Machinery & Equipment	Sewer DCC	Total
		C/Fwd	Borrowing	Sewer Utility	Reserve	Funds		
Dec 31, 2017 balance forward	575,011	-	-	284,319	380,798	156,504	1,396,632	
Contributions						50,000	50,000	
Transfer from Operating Fund					75,000		75,000	
Interest Earnings				1,990	2,666	1,096	5,751	
Subtotal	575,011	-	-	286,309	458,464	207,600	1,527,384	
Budgeted Use - Operating	(12,262)			(26,103)			(38,365)	
Budgeted Use - Capital							-	
Dec 31, 2019 projected year end	562,749	-	-	260,206	458,464	207,600	1,489,019	

Interest used to calc earnings 1.00%

City of Courtenay
 Host Community Gaming Funds
 2015-2019 Financial Plan

SCHEDULE J

DESC	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
REVENUE					
PROV TRANSFERS - GAMING REVENUES	825,000	825,000	825,000	825,000	825,000
TOTAL REVENUE	825,000	825,000	825,000	825,000	825,000
EXPENSE					
> DISBURSEMENT CATEGORIES					
1. SOCIETIES MANAGING CITY ART/CULT FACILITIES					
-CV ART GALLERY	65,000	65,000	65,000	65,000	65,000
-SID WILLIAMS THEATRE SOCIETY	105,000	105,000	105,000	105,000	105,000
-CTNY AND DIST HISTORICAL SOCIETY	50,000	50,000	50,000	50,000	50,000
-DOWNTOWN CULTURAL EVENTS	5,000	5,000	5,000	5,000	5,000
	225,000	225,000	225,000	225,000	225,000
2. COUNCIL INITIATIVES AND PROJECTS					
	75,000	75,000	75,000	75,000	75,000
3. PUBLIC SAFETY & SECURITY					
	340,000	340,000	340,000	340,000	340,000
4. SOCIAL/SOCIETAL INITIATIVES					
	50,000	50,000	50,000	50,000	50,000
5. INFRASTRUCTURE WORKS					
	100,000	100,000	100,000	100,000	100,000
6. GREEN CAPITAL PROJECTS/INNOVATION					
	35,000	35,000	35,000	35,000	35,000
TOTAL EXPENSE	825,000	825,000	825,000	825,000	825,000
NET CURRENT YEAR OPERATIONS	0	0	0	0	0